

INDEPENDENT AUDITOR'S REPORT

To the Members of **Medi Assist Insurance TPA Private Limited**

Report on the Audit of the Financial Statements

Opinion

We have audited the accompanying Financial Statements of Medi Assist Insurance TPA Private Limited ("the Company"), which comprise the Balance Sheet as at March 31, 2026, and the Statement of Profit and Loss (including other comprehensive loss), the Statement of Changes in Equity and the Statement of Cash Flows for the year then ended, and notes to the Financial Statements, including material accounting policy information and other explanatory information (hereinafter referred to as the "Financial Statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Financial Statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with Companies (Indian Accounting Standards) Rules, 2015, as amended ("Ind AS") and other accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2026, and its profit (including other comprehensive loss), changes in equity and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit of the Financial Statements in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Act. Our responsibilities under those SAs are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the Financial Statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter

We draw attention to Note 49 to the Financial Statements which describes that search and seizure operation was carried out by the Directorate of Enforcement at certain offices of the Company and the management's assessment thereof about the consequent impact on the Financial Statements.

Our opinion is not modified in respect of this matter.



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Information Other than the Financial Statements and Auditor's Report Thereon

The Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Director's report but does not include the Financial Statements and our auditor's report thereon, which is expected to be made available to us after the date of this auditor's report.

Our opinion on the Financial Statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon.

In connection with our audit of the Financial Statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the Financial Statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

When we read the Director's Report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance.

Responsibilities of Management and Board of Directors for the Financial Statements

The Company's Management and Board of Directors are responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these Financial Statements that give a true and fair view of the financial position, financial performance, changes in equity and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards specified under section 133 of the Act. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Financial Statement that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the Financial Statements, the Board of Directors of the Company are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors is also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Financial Statements.

We give in "Annexure A" a detailed description of Auditor's responsibilities for Audit of the Financial Statements.



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Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of sub-section (11) of section 143 of the Act, we give in "Annexure B" a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.
2. As required by Section 143(3) of the Act, we report that:
 - (a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid Financial Statements.
 - (b) In our opinion, proper books of account as required by law relating to preparation of the aforesaid Financial Statements have kept by the Company so far as it appears from our examination of those books.
 - (c) The Balance Sheet, the Statement of Profit and Loss (including other comprehensive loss), the Statement of Changes in Equity and the Statement of Cash Flows dealt with by this Report are in agreement with the books of account maintained for the purpose of preparation of the Financial Statements.
 - (d) In our opinion, the aforesaid Financial Statements comply with the Ind AS specified under Section 133 of the Act.
 - (e) On the basis of the written representations received from the directors as on March 31, 2026 taken on record by the Board of Directors, none of the directors are disqualified as on March 31, 2026 from being appointed as a director in terms of Section 164 (2) of the Act.
 - (f) With respect to the adequacy of the internal financial controls with reference to Financial Statements of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure C".
 - (g) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
 - i. The Company has disclosed the impact of pending litigations on its financial position in its Financial Statements - Refer Note 27 to the Financial Statements.
 - ii. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.
 - iii. There are no amounts which are required to be transferred to the Investor Education and Protection Fund by the Company during the year ended March 31, 2026.



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iv.

- a. The Management has represented that, to the best of it's knowledge and belief, other than as disclosed in the Note 45(vii)(I) to the Financial Statements, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person(s) or entity(ies), including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
- b. The Management has represented that, to the best of it's knowledge and belief, other than as disclosed in the Note 45(vii)(II) to the Financial Statements, no funds have been received by the Company from any person(s) or entity(ies), including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
- c. Based on the audit procedures performed that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e) contain any material mis-statement.

v. The Company has neither declared nor paid any dividend during the year.

vi.

1. Based on our examination, which included test checks, the Company has used accounting softwares for maintaining its books of account which have a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software.

Further, during the course of our audit, we did not come across any instance of audit trail feature being tampered with. Additionally, the audit trail of prior years has been preserved by the Company as per the statutory requirements for record retention.

2. Based on our examination which included test checks, the Company has used an accounting software for maintaining its books of account which pertains to processing its payroll records and transactions during the year ended March 31, 2026 (managed and maintained by a third-party software service provider) which has a feature of recording audit trail (edit log) facility and the same has been operated throughout the year for all the relevant transactions recorded in the software.

Further, during the course of our audit and considering SOC report, we did not come across any instance of audit trail feature being tampered with. Additionally, the audit trail of prior years has been preserved by the Company as per the statutory requirements for record retention.



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3. In our opinion, according to information, explanations given to us, the provisions of Section 197 read with Schedule V of the Act and the rules thereunder are not applicable to the Company as the Company has not paid or provided for any managerial remuneration during the year.

For M S K A & Associates LLP (Formerly known as M S K A & Associates)

Chartered Accountants

ICAI Firm Registration No. 105047W/W101187



Pankaj S Bhauwala

Partner

Membership No.: 233522

UDIN: 26233552WZCJTD9762

Place: Bengaluru

Date: May 09, 2026



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ANNEXURE A TO THE INDEPENDENT AUDITOR'S REPORT OF EVEN DATE ON THE FINANCIAL STATEMENTS OF MEDI ASSIST INSURANCE TPA PRIVATE LIMITED

Auditor's Responsibilities for the Audit of the Financial Statements

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls with reference to Financial Statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management and Board of Directors.
- Conclude on the appropriateness of Management and Board of Director's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the Financial Statements, including the disclosures, and whether the Financial Statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

For M S K A & Associates LLP (Formerly known as M S K A & Associates)

Chartered Accountants

ICAI Firm Registration No. 105047W/W101187


Pankaj S. Bhauwala
Partner
Membership No. : 233552
UDIN: 26233552WZCJTD9762

Place: Bengaluru
Date: May 09, 2026



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ANNEXURE B TO INDEPENDENT AUDITORS' REPORT OF EVEN DATE ON THE FINANCIAL STATEMENTS OF MEDI ASSIST INSURANCE TPA PRIVATE LIMITED FOR THE YEAR ENDED MARCH 31, 2026

[Referred to in paragraph 1 under 'Report on Other Legal and Regulatory Requirements' in the Independent Auditors' Report]

- i. (a) A The Company has maintained proper records showing full particulars including quantitative details and situation of property, plant and equipment and relevant details of right-of-use assets.

B The Company has maintained proper records showing full particulars of intangible assets.
- (b) All the property, plant and equipment, were physically verified by the management in the previous year in accordance with a planned programme of verifying them once in three years which, in our opinion, is reasonable having regard to the size of the Company and the nature of its assets. No material discrepancies were noticed on such verification.
- (c) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the title deeds of immovable properties (other than properties where the Company is the lessee and the lease agreements are duly executed in favour of the lessee) as disclosed in the Financial Statements, are held in the name of the Company.
- (d) According to the information and explanations given to us, the Company has not revalued its property, plant and equipment (including right-of-use assets) and intangible assets during the year. Accordingly, the provisions stated under clause 3(i)(d) of the Order are not applicable to the Company.
- (e) According to the information and explanations given to us, no proceeding has been initiated or pending against the Company for holding benami property under the Benami Transactions (Prohibition) Act, 1988, as amended and rules made thereunder. Accordingly, the provisions stated under clause 3(i)(e) of the Order are not applicable to the Company.
- ii. (a) The Company is involved in the business of rendering services and does not hold any inventory. Accordingly, the provisions stated under clause 3(ii)(a) of the Order are not applicable to the Company.
- (b) During any point of time of the year, the Company has been sanctioned working capital limits in excess of Rs. 5 crores rupees, in aggregate from Banks on the basis of security of current assets.

Based on the records examined by us (as disclosed in Note 46 to the Financial Statements) in the normal course of audit of the financial statements, quarterly returns / statements filed with such Banks are not in agreement with the books of accounts of the Company. Details of the same are as below.



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(INR in million)

Quarter ended	For each class of asset	Amount as per books of accounts	Amount as per quarterly return/state ment	Discrepancy (give details)
June 30, 2025	Billed receivables ageing 0-180 days	895.13	872.00	23.13
	Billed receivables aged above 180 days	90.92	88.00	2.92
	Unbilled receivables ageing 0-90 days	1,606.37	1,539.20	67.17
	Unbilled receivables aged above 90 days	119.62	119.60	0.02
	Vendor advances	72.98	50.70	(22.28)
	Balance with government authorities	66.98	73.30	6.32
September 30, 2025	Billed receivables ageing 0-180 days	1,132.09	1,188.00	(55.91)
	Billed receivables aged above 180 days	96.44	97.00	(0.56)
	Unbilled receivables ageing 0-90 days	1229.89	1211.00	18.89
	Unbilled receivables aged above 90 days	234.27	226.70	7.57
	Vendor advances	137.02	70.80	(66.22)
	Balance with government authorities	79.60	88.20	8.60
December 31, 2025	Billed receivables ageing 0-180 days	569.21	565.00	4.21
	Billed receivables aged above 180 days	224.30	213.00	11.30
	Unbilled receivables ageing 0-90 days	1,200.34	1,200.10	0.24
	Unbilled receivables aged above 90 days	285.24	278.90	6.34
	Vendor advances	159.16	165.00	5.84
	Balance with government authorities	78.40	75.30	(3.10)



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March, 2026	Billed receivables ageing 0-180 days	780.39	780.40	(0.01)
	Billed receivables aged above 180 days	96.72	96.70	0.02
	Unbilled receivables ageing 0-90 days	1,176.08	1,176.00	0.08
	Unbilled receivables aged above 90 days	118.87	118.90	(0.03)
	Vendor advances	97.79	83.30	14.49
	Balance with government authorities	124.97	188.20	(63.23)

- iii. (a) According to the information and explanations provided to us, the Company has made investments in subsidiary during the year aggregating to INR 806.73 millions (as disclosed in Note 7(a) & 40 to the Financial Statements) and has provided advances in the nature of loans to other parties (employees) during the year, in respect of which the requisite information is as below.

Other than the above, the Company has not made any investments and has not granted any loans or advances in the nature of loans, has not provided any guarantee or security to companies, firms or limited liability partnerships during the year.

- (A) Based on the audit procedures carried on by us and as per information and explanations given to us, The Company has not hold any investment in any subsidiaries, joint venture or associates.

- (B) The details of such advances in the nature of loans to other parties (employees) other than subsidiaries, joint ventures and associates are as follows:

(INR in million)

	Guarantees	Security	Loans	Advances in the nature of loans
Aggregate amount granted/provided during the year	-	-	-	-
- Others				
Balance Outstanding as at balance sheet date in respect of above cases	-	-	-	1.00
- Others				



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- (b) According to the information and explanations given to us and based on the audit procedures performed by us, we are of the opinion that investments made and the terms and conditions in relation to grant of all loans and advances in the nature of loans, investments made are not prejudicial to the interest of the Company.
- (c) In case of the interest free advances in the nature of loan provided to other parties (employees), schedule of repayment of principal have been stipulated and the repayments or receipts have been regular.
- (d) According to the information and explanations given to us and on the basis of our examination of the records of the Company, there are no amounts overdue for more than ninety days in respect of advances in the nature of loans, granted to other parties (employees).
- (e) According to the information and explanations provided to us, the loans or advances in the nature of loan granted has not fallen due during the year. Accordingly, the provisions stated under clause 3(iii)(e) of the Order are not applicable to the Company.
- (f) According to the information and explanations provided to us, the Company has not any granted loans and / or advances in the nature of loans, including to promoters or related parties as defined in clause (76) of section 2 of the Act either repayable on demand or without specifying any terms or period of repayment during the year. Accordingly, the requirement to report under clause 3(iii)(f) of the Order is not applicable to the Company.
- iv. According to the information and explanations given to us, there are no loans, investments, guarantees, and security in respect of which provisions of sections 185 of the Act are applicable and accordingly, the provisions stated under clause 3(iv) of the order to the extent is not applicable to the Company. According to the information and explanations given to us, the Company has complied with the and 186 of the Act, in respect of investments made.
- v. According to the information and explanations given to us, the Company has neither accepted any deposits from the public nor any amounts which are deemed to be deposits, within the meaning of the provisions of Sections 73 to 76 of the Act, and the rules framed there under. Accordingly, the requirement to report under clause 3(v) of the Order is not applicable to the Company.
- vi. The provisions of sub-Section (1) of Section 148 of the Act, are not applicable to the Company as the Central Government of India has not specified the maintenance of cost records for any of the services of the Company. Accordingly, the requirement to report on clause 3(vi) of the Order is not applicable to the Company.
- vii. (a) According to the information and explanations given to us and the records examined by us, in our opinion, undisputed statutory dues including goods and services tax, provident fund, employees' state insurance, income-tax, sales-tax, service tax, duty of customs, duty of excise, value added tax, cess and other statutory dues have generally been regularly deposited with the appropriate authorities during the year, though there has been a slight delay in a few cases.

No Undisputed amounts payable in respect these statutory dues were outstanding as at March 31, 2026, for a period of more than six months from the date they became payable.

- (b) According to the information and explanations given to us and the records examined by us, dues relating to [goods and services tax, provident fund etc] which have not been deposited as on March 31, 2026, on account of any dispute, are as follows:



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(Rs. in millions)

Name of the statute	Nature of dues	Amount Demanded Rs.	Amount Paid Rs.	Period to which the amount relates	Forum where dispute is pending
Income tax act, 1961	Income tax and interest there on	464.95	-	AY 2008-09	Hon'ble Supreme Court
Income tax act, 1961	Income tax and interest there on	25.92	25.92	AY 2011-12	Hon'ble High Court
Income tax act, 1961	Income tax and interest there on	30.49	8.03	AY 2017-18	Commissioner of Income taxes (Appeals), Bengaluru
Income tax act, 1961	Income tax and interest there on	29.86		AY 2018-19	Commissioner of Income Taxes (Appeals), Bengaluru
Income tax act, 1961	Income tax and interest there on	27.89	-	AY 2019-20	Commissioner of Income Taxes (Appeals), Bengaluru
Income tax act, 1961	Income tax and interest there on	20.92	-	AY 2020-21	Commissioner of Income Taxes (Appeals), Bengaluru
Income tax act, 1961	Income tax and interest there on	2.26	-	AY 2022-23	Commissioner of Income-tax (Appeals), Bengaluru
Income tax act, 1961	Income tax and interest there on	9.75	-	AY 2014-15	Commissioner of Income Taxes (Appeals)
Income tax act, 1961	Income tax and interest there on	8.38		AY 2024-25	Commissioner of Income Taxes (Appeals)
Income tax act, 1961	Income tax and interest there on	1.58	-	AY 2013-14	Director General of Income Tax (Systems)
Income tax act, 1961	Income tax and interest there on	2.75	-	AY 2008-09	Income tax Office



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Goods and Services Tax Act, 2017	Tax liability and interest there on	1.24	-	FY 2017-18 & 2018-19	Goods and Services Tax Appellate Tribunal
Goods and Services Tax Act, 2017	Tax liability and interest there on	0.61	-	FY 2019-20	Goods and Services Tax Appellate Tribunal
Goods and Services Tax Act, 2017	Tax liability and interest there on	5.86	-	FY 2020-21	Goods and Services Tax Appellate Tribunal
Goods and Services Tax Act, 2017	Tax liability and interest there on	0.92	-	FY 2020-21	Adjudicating Authority

- viii. According to the information and explanations given to us, there are no transaction which are not recorded in the books of account which have been surrendered or disclosed as income during the year in Income-tax Assessment under the Income Tax Act, 1961. Accordingly, the requirement to report as stated under clause 3(viii) of the Order is not applicable to the Company.
- ix. (a) In our opinion and according to the information and explanations given to us and the records of the Company examined by us, the Company has not defaulted in repayment of loans or borrowings or in payment of interest thereon to any lender.
- (b) According to the information and explanations given to us and on the basis of our audit procedures, we report that the Company has not been declared wilful defaulter by any bank or financial institution or government or any government authority.
- (c) In our opinion and according to the information and explanations provided to us, money raised by way of term loans during the year have been applied for the purpose for which they were raised. Refer Note 15 to the Financial Statements.
- (d) According to the information and explanations given to us, and the procedures performed by us, and on an overall examination of the financial statements of the Company, we report that no funds raised on short-term basis have been utilised for long-term purposes by the Company.
- (e) According to the information and explanations given to us and on an overall examination of the Financial Statements of the Company, we report that the Company has not taken any funds from an any entity or person on account of or to meet the obligations of its subsidiaries.
- (f) According to the information and explanations given to us and procedures performed by us, we report that the Company has not raised loans during the year on the pledge of securities held in its subsidiaries. Accordingly, the requirement to report under Clause 3(ix)(f) of the order is not applicable to the Company.



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- x. (a) In our opinion and according to the information and explanations given to us, the Company did not raise any money by way of initial public offer or further public offer (including debt instruments) during the year. Accordingly, the reporting requirement under clause 3(x)(a) of the Order is not applicable to the Company.
- (b) According to the information and explanations given to us and based on our examination of the records of the Company, the Company has not made any preferential allotment or private placement of shares or convertible debentures (fully, partly, or optionally convertible) during the year. Accordingly, the requirements to report under clause 3(x)(b) of the Order is not applicable to the Company.
- xi. (a) Based on our examination of the books and records of the Company and according to the information and explanations given to us, we report that no fraud by the Company or no fraud on the Company has been noticed or reported during the year in the course of our audit.
- (b) During the year no report under Section 143(12) of the Act, has been filed by secretarial auditor or by us in Form ADT-4 as prescribed under Rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government.
- (c) As represented to us by the Management, there are no whistle-blower complaints received by the Company during the year.
- xii. The Company is not a Nidhi Company. Accordingly, the provisions stated under clause 3(xii)(a) to (c) of the Order are not applicable to the Company.
- xiii. According to the information and explanations given to us and based on our examination of the records of the Company, the provisions of section 177 of the Act, 2013 are not applicable to the Company. Further, the transactions with the related parties are in compliance with Section 188 of the Act, and details of such transactions have been disclosed in the financial statements as required by the applicable accounting standards.
- xiv. (a) In our opinion and based on our examination, the Company has an internal audit system commensurate with the size and nature of its business.
- (b) We have considered the internal audit reports of the Company issued till the date of our audit report, for the period under audit.
- xv. According to the information and explanations given to us, and based on our examination of the records of the Company, in our opinion during the year the Company has not entered into any non-cash transactions with its directors or persons connected with its directors and accordingly, the requirement to report on clause 3(xv) of the Order is not applicable to the Company.
- xvi. (a) The Company is not required to be registered under Section 45 IA of the Reserve Bank of India Act, 1934 (2 of 1934) and accordingly, the requirements to report under clause 3(xvi)(a) of the Order is not applicable to the Company.
- (b) The Company is not engaged in any Non-Banking Financial or Housing Finance activities during the year and accordingly, the provisions stated under clause 3 (xvi)(b) of the Order are not applicable to the Company.
- (c) The Company is not a Core investment Company (CIC) as defined in the regulations made by Reserve Bank of India. Accordingly, the requirement to report under clause 3 (xvi)(c) of the Order is not applicable to the Company.
- (d) The Group (as defined in the Core Investment Companies (Reserve Bank) Directions, 2016) does not have any Core Investment Company (as part of its group). Accordingly, the requirement to report under clause 3(xvi)(d) of the Order is not applicable to the Company.



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MSK A & Associates LLP

(Formerly known as M S K A & Associates)

Chartered Accountants

- xvii. Based on the overall review of financial statements, the Company has not incurred cash losses in the current financial year and in the immediately preceding financial year. Accordingly, the requirement to report under clause 3(xvii) of the Order is not applicable to the Company.
- xviii. There has been no resignation of the statutory auditors during the year. Accordingly, reporting under clause 3(xviii) of the Order is not applicable to the Company.
- xix. According to the information and explanations given to us and on the basis of the financial ratios (as disclosed in Note 38 to the financial statements), ageing and expected dates of realisation of financial assets and payment of financial liabilities, other information accompanying the financial statements, our knowledge of the Board of Directors and management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report that Company is not capable of meeting its liabilities existing at the date of Balance Sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.
- xx (a) There are no unspent amounts that are required to be transferred to a Fund as specified in Schedule VII of the Act, as disclosed in Note 39 to the financial statements.
- (b) There are no ongoing projects and accordingly reporting under Clause 3(xx)(b) of the Order is not applicable to the Company.
- xxi. The reporting under clause 3(xxi) of the Order is not applicable in respect of audit of standalone financial statements. Accordingly, no comment in respect of the said Clause has been included in the report.

For M S K A & Associates LLP (Formerly known as M S K A & Associates)

Chartered Accountants

ICAI Firm Registration No. 105047W/W101187



Pankaj S Bhauwala
Partner

Membership No.: 233552
UDIN: 26233552WZCJTD9762

Place: Bengaluru
Date: May 09, 2026



Registered Office: 602, Raheja Titanium, Western Express Highway, Goregaon (East), Mumbai-400063, Maharashtra, India

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MSKA & Associates LLP

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Chartered Accountants

ANNEXURE C TO THE INDEPENDENT AUDITOR'S REPORT OF EVEN DATE ON THE FINANCIAL STATEMENTS OF MEDI ASSIST INSURANCE TPA PRIVATE LIMITED

[Referred to in paragraph 2(f) under 'Report on Other Legal and Regulatory Requirements' in the Independent Auditor's Report of even date to the Members of Medi Assist Insurance TPA Private Limited on the Financial Statements for the year ended March 31, 2026]

Report on the Internal Financial Controls with reference to Financial Statements under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

Opinion

We have audited the internal financial controls with reference to Financial Statements of Medi Assist Insurance TPA Private Limited ("the Company") as of March 31, 2026 in conjunction with our audit of the Financial Statements of the Company for the year ended on that date.

In our opinion, and to the best of our information and according to the explanations given to us, the Company has, in all material respects, an adequate internal financial controls with reference to Financial Statements and such internal financial controls with reference to Financial Statements were operating effectively as at March 31, 2026, based on the internal financial controls with reference to financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") issued by the Institute of Chartered Accountants of India ('ICAI').

Management's and Board of Director's Responsibilities for Internal Financial Controls

The Company's Management and the Board of Directors are responsible for establishing and maintaining internal financial controls based on the internal financial controls with reference to Financial Statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note issued by the ICAI. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditor's Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls with reference to Financial Statements based on our audit. We conducted our audit in accordance with the Guidance Note issued by the ICAI and the Standards on Auditing prescribed under section 143(10) of the Act, to the extent applicable to an audit of internal financial controls with reference to Financial Statements. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to Financial Statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to Financial Statements and their operating effectiveness. Our audit of internal financial controls with reference to Financial Statements included obtaining an understanding of internal financial controls with reference to Financial Statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the Financial Statements, whether due to fraud or error.



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Chartered Accountants

We believe that the audit evidence we have obtained, is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls with reference to Financial Statements.

Meaning of Internal Financial Controls with reference to Financial Statements

A company's internal financial control with reference to Financial Statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of Financial Statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control with reference to Financial Statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of Financial Statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the Financial Statements.

Inherent Limitations of Internal Financial Controls with reference to Financial Statements

Because of the inherent limitations of internal financial controls with reference to Financial Statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to Financial Statements to future periods are subject to the risk that the internal financial control with reference to Financial Statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

For M S K A & Associates LLP (Formerly known as M S K A & Associates)

Chartered Accountants

ICAI Firm Registration No. 105047W/W101187



Pankaj S Bhauwala
Partner

Membership No.: 233552
UDIN: 26233552WZCJTD9762

Place: Bengaluru
Date: May 09, 2026



Registered Office: 602, Raheja Titanium, Western Express Highway, Goregaon (East), Mumbai-400063, Maharashtra, India

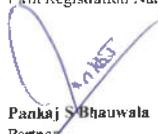
Tel: +91 22 6974 0200 | LLPIN: ACT-3789

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Particulars	Notes	As at March 31, 2026 (Refer note 40)	As at March 31, 2025
ASSETS			
Non-current assets			
Property, plant and equipment	3	350.55	285.69
Right-of-use assets	4 (a)	451.08	458.24
Goodwill	5	3,139.80	943.60
Other intangible assets	6	1,532.48	344.11
Financial assets			
(i) Investments	7 (a)	817.43	11.13
(ii) Other financial assets	7 (b)	245.75	168.20
Income tax assets (net)	8	547.39	499.78
Deferred tax assets (net)	9	283.79	109.19
Other non-current assets	10	9.00	39.14
Total non-current assets		7,377.27	2,859.08
Current assets			
Financial assets			
(i) Investments	11 (a)	-	2,340.23
(ii) Trade receivables	11 (b)	2,665.52	2,037.14
(iii) Cash and cash equivalents	11 (c)	249.34	593.91
(iv) Bank balances other than cash and cash equivalents above	11 (d)	115.87	728.82
(v) Other financial assets	11 (e)	208.98	260.32
Other current assets	12	363.65	267.46
Total current assets		3,603.36	6,227.88
Total assets		10,980.63	9,086.96
EQUITY AND LIABILITIES			
EQUITY			
Equity share capital	13	40.12	40.12
Other equity	14	3,905.71	3,529.58
Total equity		3,945.83	3,569.70
LIABILITIES			
Non-current liabilities			
Financial liabilities			
(i) Borrowings	15	2,254.52	66.58
(ii) Lease liabilities	4 (b)	336.55	380.20
Provisions	16	335.78	213.44
Total non-current liabilities		2,926.85	660.22
Current liabilities			
Financial liabilities			
(i) Borrowings	17 (a)	-	1,733.29
(ii) Lease liabilities	4 (b)	159.48	102.19
(iii) Trade payables	17 (b)		
Total outstanding dues of micro enterprises and small enterprises		118.85	68.42
Total outstanding dues to creditors other than micro enterprises and small enterprises		429.14	285.17
(iv) Other financial liabilities	17 (c)	332.16	137.28
Contract liabilities	18	2,766.25	2,351.63
Provisions	19	213.97	117.17
Other current liabilities	20	88.10	61.89
Total current liabilities		4,107.95	4,857.04
Total liabilities		7,034.80	5,517.26
Total equity and liabilities		10,980.63	9,086.96
Summary of material accounting policies			
2			

The accompanying notes are an integral part of the financial statements.
As per our report of even date attached.

For M S K A & Associates LLP (Formerly known as M S K A & Associates)
Chartered Accountants
Firm Registration Number: 105047W/W101187


Pankaj S Bhauwala
Partner
Membership Number: 233552

Place: Bengaluru
Date: May 09, 2026

For and on behalf of the Board of Directors of
Medi Assist Insurance TPA Private Limited
CIN: U85199KA1999PTC025676


Vikram Singh Chhatwal
Director
DIN: 01606329

Place: Bengaluru
Date: May 09, 2026


Satish Gidugu
Director
DIN: 06643677

Place: Bengaluru
Date: May 09, 2026


Deepa Sajjan Bansal
Company Secretary
(CSI Membership No: A37579)

Place: Bengaluru
Date: May 09, 2026

Medi Assist Insurance TPA Private Limited
Statement of Profit and Loss for the year ended March 31, 2026
CIN: U85199KA1999PTC025676

(All amounts are in Indian Rupees in millions except share data and per share data, unless otherwise stated)

Particulars	Notes	For the year ended March 31, 2026 (Refer note 40)	For the year ended March 31, 2025
Continuing operations			
Income			
Revenue from operations	21	7,592.06	6,678.85
Other income	22	120.98	167.32
Total income		7,713.04	6,846.17
Expenses			
Employee benefits expense	23	2,783.03	2,664.67
Finance costs	24	305.75	64.75
Depreciation and amortisation expense	25	411.96	357.29
Other expenses	26	3,853.36	3,102.57
Total expenses		7,354.10	6,189.28
Profit before exceptional items and tax for the year from continuing operations		358.94	656.89
Exceptional items	48	95.38	-
Profit before tax for the year from continuing operations		263.56	656.89
Income tax expense:	34		
Current tax		122.88	157.71
Adjustment of tax relating to earlier years		8.75	(1.40)
Deferred tax/ (credit)		(64.87)	(70.88)
Total tax expense		66.76	85.43
Profit for the year from continuing operations		196.80	571.46
Discontinued operations	35		
(Loss) before tax for the year from discontinued operations		-	(0.82)
Tax credit effect on above		-	-
(Loss) for the year from discontinued operations		-	(0.82)
Profit for the year		196.80	570.64
Other comprehensive income/ (loss)			
Other comprehensive income not to be reclassified to statement of profit or loss in subsequent periods:			
Re-measurement (losses) on defined benefit plans		(15.74)	(35.60)
Fair value changes in equity instrument through other comprehensive income		(0.43)	0.68
Income tax effect on above		2.30	8.88
Other comprehensive income/ (loss) for the year, net of tax		(13.87)	(26.04)
Total comprehensive income for the year, net of tax		182.93	544.60
Earnings per share for continuing operations	28		
[Face value of Rs. 10 per share (March 31, 2025 : Rs. 10 per share)]			
Basic		49.05	142.42
Diluted		49.05	142.42
Earnings per share for discontinued operations	28		
[Face value of Rs. 10 per share (March 31, 2025 : Rs. 10 per share)]			
Basic		-	(0.20)
Diluted		-	(0.20)
Earnings per share for continuing and discontinued operations	28		
[Face value of Rs. 10 per share (March 31, 2025 : Rs. 10 per share)]			
Basic		49.05	142.22
Diluted		49.05	142.22
Summary of material accounting policies	2		

The accompanying notes are an integral part of the financial statements.

As per our report of even date attached.

For M S K A & Associates LLP (Formerly known as M S K A & Associates)
Chartered Accountants
Firm Registration Number: 105047W/W101187

Pankaj S Bhauwala
Partner
Membership Number: 233552

Place: Bengaluru
Date: May 09, 2026

For and on behalf of the Board of Directors of
Medi Assist Insurance TPA Private Limited
CIN: U85199KA1999PTC025676

Vikramjit Singh Chhatwal
Director
DIN: 01606329

Place: Bengaluru
Date: May 09, 2026

Satish Gidugu
Director
DIN: 06643677

Place: Bengaluru
Date: May 09, 2026

Deepa Sajjan Bansal
Company Secretary
[CS] Membership No: A37579

Place: Bengaluru
Date: May 09, 2026

Medi Assist Insurance TPA Private Limited
Statement of Cash Flows for the year ended March 31, 2026
CIN: U85199KA1999PTC025676
(All amounts are in Indian Rupees in millions, unless otherwise stated)

Particulars	Notes	For the year ended March 31, 2026 (Refer note 40)	For the year ended March 31, 2025
Cash flows from operating activities			
Profit before tax for the year from continuing operations		263.56	656.89
(Loss) before tax from discontinued operations		-	(0.82)
Adjustments to reconcile profit before tax to net cash flows:			
Depreciation and amortisation expenses	25	411.96	357.29
Allowance for expected credit losses on trade receivables and other receivables	26	21.35	48.04
Provision for doubtful advances	26	12.94	7.31
Employee stock option compensation expense	23	3.86	5.61
Finance costs	24	305.75	64.75
Profit on sale of investments in mutual funds	22	(49.65)	(18.65)
Gain on sale of property, plant and equipment (net)	22	(1.35)	-
Write-off of property, plant and equipment	26	-	1.27
Interest income	22	(62.21)	(102.61)
Net gain on financial assets measured at fair value through profit and loss	22	-	(36.25)
Provision no longer required written back	22	(1.50)	(2.36)
Gain on modification/termination of lease contracts	22	(0.32)	(1.23)
Operating profits before working capital changes		904.39	979.24
Working capital adjustments:			
Increase/ (decrease) in trade payables		192.38	(91.37)
Increase in other liabilities		654.95	235.73
Increase in provisions		203.40	19.07
Increase in trade receivables		(649.73)	(430.63)
Increase in other assets		(77.67)	(106.60)
Cash generated from operations		1,227.72	605.44
Income taxes paid (net of refund)		(255.12)	101.55
Net cash flows from operating activities (A)		972.60	706.99
Cash flows from investing activities			
Purchase of property, plant and equipment, other intangible assets including capital advances		(3,740.43)	(113.40)
Payment for acquisition of subsidiary, net of cash acquired (refer note 40)		(617.82)	-
(Purchase)/sale of mutual funds (net)		2,389.88	(2,090.21)
Proceeds from sale of property, plant and equipment		-	39.88
Redemption of bank deposit		588.77	314.05
Interest received		30.94	119.02
Net cash (used in) investing activities (B)		(1,348.66)	(1,730.66)
Cash flows from financing activities			
Proceeds from borrowings		2,187.94	1,799.87
Repayment of borrowings		(1,733.29)	-
Interest and other finance costs paid		(266.41)	(24.87)
Dividend paid		-	(175.52)
Payment of lease liabilities	4 (b)	(156.76)	(155.94)
Net cash flows from financing activities (C)		31.48	1,443.54
Net (decrease)/ increase in cash and cash equivalents (A+B+C)		(344.57)	419.86
Cash and cash equivalents at the beginning of the year		593.91	174.05
Cash and cash equivalents at the end of the year		249.34	593.91
Reconciliation of cash and cash equivalents as per the Statement of Cash Flows			
Component of cash and cash equivalents	11 (c)		
Balances with banks			
- In current accounts		69.43	82.85
- In deposits with original maturity of less than 3 months		179.90	510.80
Cash on hand		0.01	0.26
Total cash and cash equivalents		249.34	593.91

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	Notes	As at March 31, 2026	As at March 31, 2025
Non-cash movements in financing activities			
(a) Lease liabilities (non-current and current):			
Opening balance		482.39	253.92
Additions through business combinations (refer note 40)		93.89	-
Additions		41.13	389.61
Modifications		5.96	(58.76)
Terminations		(9.81)	-
Interest expense for the year	24	39.23	34.17
Cash movements in financing activities			
Repayment of lease liabilities	4 (b)	(156.76)	(136.55)
Closing balance		496.03	482.39
(b) Borrowings - (non-current and current):			
Opening balance		1,799.87	-
(i) Non-cash movements in financing activities			
Interest expense	24	239.52	25.88
(ii) Cash movements in financing activities			
Proceeds from borrowings		2,187.94	1,799.87
Repayment of borrowings		(1,733.29)	-
Interest paid		(239.52)	(25.88)
Closing balance		2,254.52	1,799.87

Summary of material accounting policies

2

The above Statement of Cash Flows has been prepared under the indirect method as set out in Ind AS 7 - "Statement of Cash Flows" notified under section 133 of Companies Act, 2013 ('the Act') read with Rule 4 of the Companies (Indian Accounting Standards) Rules 2015 (as amended) and the relevant provisions of the Act.

The accompanying notes are an integral part of the financial statements.

As per our report of even date attached.

For M S K A & Associates LLP (Formerly known as M S K A & Associates)

Chartered Accountants

Firm Registration Number: 105047W/W101187



Pankaj S Bhauwala
Partner

Membership Number: 233552

Place: Bengaluru

Date: May 09, 2026

For and on behalf of the Board of Directors of

Medi Assist Insurance TPA Private Limited

CIN: U85199KA1999PTC025676



Vikramjit Singh Chhatwal
Chairman and Director
DIN: 01606329

Place: Bengaluru

Date: May 09, 2026



Satish Gidugu
Director
DIN: 06643677

Place: Bengaluru

Date: May 09, 2026



Deepa Sajjan Bansal
Company Secretary
ICSI Membership No: A37579

Place: Bengaluru

Date: May 09, 2026

Medi Assist Insurance TPA Private Limited
Statement of Changes in Equity for the year ended March 31, 2026
CIN: L85199KA1999PTC025676

(All amounts are in Indian Rupees in millions except share data and per share data, unless otherwise stated)

A. Equity share capital

Equity shares of Rs. 10 each issued, subscribed and fully paid

Particulars	Notes	As at March 31, 2026		As at March 31, 2025	
		Number of shares	Amount	Number of shares	Amount
Balance at the beginning of the year	13(a)	40,12,370	40.12	40,12,370	40.12
Issued during the year	13(a)	-	-	-	-
Balance at the end of the year	13(a)	40,12,370	40.12	40,12,370	40.12

B. Other equity

Particulars	Notes	Reserve and surplus			Items of Other Comprehensive Income (OCI)	Total equity
		Retained earnings	Capital reserve**	Other equity *	Equity instruments through OCI	
Balance as at April 01, 2024		2,951.08	-	28.71	(0.41)	2,979.37
Profit for the year from continuing operations (net of tax)		571.46	-	-	-	571.46
Loss for the year from discontinued operations (net of tax)		(0.82)	-	-	-	(0.82)
Re-measurement losses on defined benefit plans (net of tax)		(26.64)	-	-	-	(26.64)
Fair value changes in equity instrument through other comprehensive income (net of tax)		-	-	-	0.60	0.60
Total comprehensive income for the year		544.00	-	-	0.60	544.60
Transactions recorded directly in equity:						
Employee stock option compensation expense (ESOP)	33	-	-	5.61	-	5.61
Balance as at March 31, 2025		3,495.07	-	34.32	0.19	3,529.58
Balance as at April 01, 2025		3,495.07	-	34.32	0.19	3,529.58
Profit for the year from continuing operations (net of tax)		196.80	-	-	-	196.80
Loss for the year from discontinued operations (net of tax)		-	-	-	-	-
Re-measurement losses on defined benefit plans (net of tax)		(11.78)	-	-	-	(11.78)
Fair value changes in equity instrument through other comprehensive income (net of tax)		-	-	-	(2.09)	(2.09)
Total comprehensive income for the year		185.02	-	-	(2.09)	182.93
Transactions recorded directly in equity:						
Employee stock option compensation expense (ESOP)	33	-	-	3.86	-	3.86
Capital reserve (refer note 40)		-	189.34	-	-	189.34
Balance as at March 31, 2026		3,680.09	189.34	38.18	(1.90)	3,905.71

* Other equity is mainly on account of HSOP expense incurred by the Company on account of ESOP options issued by the Holding Company (refer note 30).

** The Capital Reserve represents the excess of net assets acquired over the purchase consideration on transfer of business, being a capital transaction (refer to 40).

Summary of material accounting policies

The accompanying notes are an integral part of the financial statements.
As per our report of even date attached.

For M S K A & Associates LLP (Formerly known as M S K A & Associates)
Chartered Accountants
Firm Registration Number: 105047/W/W101187

For and on behalf of the Board of Directors of
Medi Assist Insurance TPA Private Limited
CIN: L85199KA1999PTC025676


Pankaj S Chauwala
Partner
Membership Number: 233552

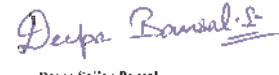
Place: Bengaluru
Date: May 09, 2026


Vikram Jit Singh Chhatwal
Director
DIN: 01606329

Place: Bengaluru
Date: May 09, 2026


Sanjay Gidugu
Director
DIN: 06643677

Place: Bengaluru
Date: May 09, 2026


Deepa Saijan Bansal
Company Secretary
ICSI Membership No: A37579

Place: Bengaluru
Date: May 09, 2026

I Corporate Information

Medi Assist Insurance TPA Private Limited ("the Company") is a private limited company domiciled in India and is incorporated under the provisions of the Companies Act applicable in India. The registered office of the Company is situated at Tower D, 4th Floor, IBC Knowledge Park, 4/1 Bannerghatta Road, Bangalore - 560029.

The Company holds a license from the Insurance Regulatory and Development Authority of India (IRDAI) to function as a Third Party Administrator (TPA). The Company primarily derives its income in the form of TPA fees from insurance companies expressed either as a percentage of the insurance premium paid by the insured to the insurance company or as a fixed price per member/ family. The Company also derives income from pre-policy check ups and other allied services provided to insurance companies, and for policy administration services rendered to Governments to enable public health schemes. The Company has signed up contracts with several general and health insurance companies to manage the requirements of their policyholders, as well as with healthcare providers (such as hospitals) to enable a network for policyholders to avail of cashless treatment at pre-negotiated tariffs.

The Company is a wholly owned subsidiary of Medi Assist Healthcare Services Limited ("the Holding Company").

The Board of Directors of the Company vide resolution dated December 30, 2020, approved the discontinuation of the business pertaining to card processing which is mainly generating revenue from Government contracts. Accordingly, the Company has disclosed the discontinuation of card processing business as discontinued operations as per the requirement of Ind AS 105 - 'Non-current asset held for sale and Discontinued Operations', the details of which are stated in note 35.

Further pursuant to the Board resolution dated November 13, 2021, the Company approved the discontinuation of the business pertaining to pre-policy health checkup services which is mainly generating revenue from insurance companies. Accordingly, the Company has disclosed the discontinuation of pre-policy health checkup business as discontinued operations as per the requirement of Ind AS 105 - 'Non-current asset held for sale and Discontinued Operations', the details of which are stated in note 35.

1A Basis of preparation

I Statement of compliance:

These financial statements [comprising the Balance Sheet ("Balance Sheet") as at March 31, 2026, Statement of Profit and Loss ("Statement of Profit and Loss") including Other Comprehensive Income ("other comprehensive income"), the Statement of Cash Flows ("Statement of Cash Flows"), the Statement of Changes in Equity ("Statement of Changes in Equity") and the notes to financial statements for the year ended on that date] of the company have been prepared in accordance with Indian Accounting Standards (Ind AS) notified under Section 133 of Companies Act, 2013, (the 'Act') read with the Companies (Indian Accounting Standards) Rules, 2015 (as amended from time to time) and presentation requirements of Division II of Schedule III to the Companies Act, 2013, (Ind AS compliant Schedule III), as applicable and other relevant provisions of the Act.

These financial statements have been prepared for the Company as a going concern on the basis of relevant Ind AS that are effective at the Company's annual reporting date March 31, 2026. These financial statements were authorised for issuance by the Company's Board of Directors on May 09, 2026. Previous year accounting policies have been consistently applied over the current year.

II Functional and presentation currency

These financial statements are presented in INR, which is also the functional currency of the Company. All amounts have been rounded-off to the nearest million, unless otherwise indicated.

III Basis of measurement

The financial statement have been prepared on a historical cost basis, except for the following:

Items	Measurement basis
Certain financial assets and liabilities	Fair value
Share based payment at grant date	Fair value
Defined benefit and other long-term employee benefits obligations	Present value of defined benefit obligations less fair value of plan assets.

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1A Basis of preparation (continued)

IV Use of estimates and judgements

In preparing these financial statements in conformity with Ind AS, management has made estimates, judgements and assumptions. These estimates, judgements and assumptions affect the application of accounting policies and the reported amounts of assets and liabilities, the disclosures of contingent liabilities at the date of the financial statements and reported amounts of revenues and expenses during the year. Accounting estimates could change from period to period. Actual results could differ from those estimates. Appropriate changes in estimates are made as management becomes aware of changes in circumstances surrounding the estimates. Changes in estimates are reflected in the financial statements in the year in which changes are made and, if material, their effects are disclosed in the notes to the financial statements.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised prospectively.

Judgements, estimates and assumptions are required in particular for:

(a) Determination of the estimated useful lives

Useful lives of property, plant and equipment are based on the life prescribed in Schedule II of the Companies Act, 2013. In cases, where the useful lives are different from that prescribed in Schedule II and in case of intangible assets, these are estimated by management taking into account the nature of the asset, the estimated usage of the asset, the operating conditions of the asset, past history of replacement, anticipated technological changes, manufacturers' warranties and maintenance support.

(b) Recognition of deferred tax

Deferred tax assets and liabilities are recognized for the future tax consequences of temporary differences between the carrying values of assets and liabilities and their respective tax bases, and unutilized business loss and depreciation carry-forwards and tax credits. Deferred tax assets are recognized to the extent that it is probable that future taxable income will be available against which the deductible temporary differences, unused tax losses, depreciation carry-forwards and unused tax credits could be utilized.

(c) Recognition and measurement of defined benefit obligations

The obligation arising from defined benefit plan is determined on the basis of actuarial assumptions. Key actuarial assumptions include discount rate, trends in salary escalation, actuarial rates and life expectancy. The discount rate is determined by reference to market yields at the end of the reporting period on government bonds. The period to maturity of the underlying bonds correspond to the probable maturity of the post-employment benefit obligations. Due to complexities involved in the valuation and its long term nature, defined benefit obligation is sensitive to changes in these assumptions. All assumptions are reviewed at each reporting period.

(d) Fair valuation of employee share options

The fair valuation of the employee share options is based on the Black-Scholes Model used for valuation of options. Key assumptions made with respect to expected volatility includes share price, expected dividends and discount rate, under this pricing model.

(e) Impairment testing

Property, plant and equipment, goodwill, right of use assets, intangible assets and other assets are tested for impairment at least annually and when event occur or changes in circumstances indicate that the recoverable amount of the asset or cash generating units to which these pertain is less than its carrying value. The recoverable amount of cash generating units is higher of value-in-use and fair value less cost to dispose. The calculation of value in use of a cash generating unit involves use of significant estimates and assumptions which includes turnover and earnings multiples, growth rates and net margins used to calculate projected future cash flows, risk-adjusted discount rate, future economic and market conditions.

(f) Leases

The Company evaluates if an arrangement qualifies to be a lease based on the requirements of the relevant standard. Identification of a lease requires significant management judgment. Computation of the lease liabilities and right-to-use assets requires management to estimate the lease term (including anticipated renewals) and the applicable discount rate. Management estimates the lease term based on past practices and reasonably estimated/ anticipated future events. The discount rate is generally based on the incremental borrowing rate specific to the lease being evaluated or for a portfolio of leases with similar characteristic.

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1A Basis of preparation (continued)

(g) Expected credit losses on financial assets

The Company recognises an allowance for expected credit losses (ECLs) for all financial assets not held at fair value through profit or loss. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Company expects to receive, discounted at an approximation of the original effective interest rate (in case of non-current financial assets).

For trade receivables and contract assets, the Company applies a simplified approach in calculating ECLs. Therefore, the Company does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Company has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

V Measurement of fair values

The Company measures financial instruments at fair value at each balance sheet date. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- (i) In the principal market for the asset or liability, or
- (ii) In the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible by the Company.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 - quoted (unadjusted) market prices in active markets for identical assets or liabilities
- Level 2 - valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable
- Level 3 - valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

When the fair values of financial assets and financial liabilities recorded in the balance sheet cannot be measured based on quoted prices in active markets, their fair value is measured using valuation techniques including the DCF model. The inputs to these models are taken from observable markets where possible, but where this is not feasible, a degree of judgement is required in establishing fair values. Judgements include considerations of inputs such as liquidity risk, credit risk and volatility. Changes in assumptions about these factors could affect the reported fair value of financial instruments.

Further information about the assumptions made in measuring fair values is included in the following notes:

- Note 29: Employee share based payment
- Note 31: Financial instruments.

VI Current and non-current classification

The Company presents assets and liabilities in the Balance sheet based on current / non-current classification.

An asset is classified as current when it satisfies any of the following criteria:

- it is expected to be realized in, or is intended for sale or consumption in, the Company's normal operating cycle;
- it is held primarily for the purpose of being traded;
- it is expected to be realized within 12 months after the reporting date; or
- it is cash or cash equivalent unless it is restricted from being exchanged or used to settle a liability for at least 12 months after the reporting date. The monies held in escrow account and/or like nature accounts are disclosed separately by way of a foot note.

A liability is classified as current when it satisfies any of the following criteria:

- it is expected to be settled in the Company's normal operating cycle;
 - it is held primarily for the purpose of being traded;
 - it is due to be settled within 12 months after the reporting date; or
 - the Company does not have an unconditional right to defer settlement of the liability for at least 12 months after the reporting date.
- The terms of the liability that could, at the option of the counterparty, result in its settlement by the issue of equity instruments do not affect its classification.

Current assets/ liabilities include current portion of non-current financial assets/ liabilities respectively.

All other assets/ liabilities are classified as non-current. Deferred tax assets and liabilities (if any) are classified as non-current assets and liabilities.

Based on the nature of the operations and the time between the acquisition of assets for processing and their realization in cash or cash equivalents, the Company has ascertained its operating cycle as twelve months for the purpose of current/non-current classification of assets and liabilities.



2 Material accounting policies

a. Financial instruments

(i) Recognition and initial measurement

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

Financial instruments also cover contracts to buy or sell a non-financial item that can be settled net in cash or another financial instrument, or by exchanging financial instruments, as if the contracts were financial instruments, with the exception of contracts that were entered into and continue to be held for the purpose of the receipt or delivery of a non-financial item in accordance with the entity's expected purchase, sale or usage requirements.

Financial assets and financial liabilities are recognized when the Company becomes a party to the contractual provisions of the instruments.

Investments in subsidiary is carried at cost less accumulated impairment losses, if any. Where an indication of impairment exists, the carrying amount of the investment is assessed. Where the carrying amount of an investment is greater than its estimated recoverable amount, it is written down immediately to its recoverable amount and the difference is transferred to the Statement of Profit and Loss. On disposal of investment, the difference between the net disposal proceeds and the carrying amount is charged or credited to the Statement of Profit and Loss.

Recognition and initial measurement – financial assets and financial liabilities:

A financial asset (except for trade receivables and unbilled revenue/contract assets) or financial liability is initially measured at fair value (plus, for an item not carried at fair value) through profit and loss (FVTPL), transaction costs that are directly attributable to its acquisition or issue. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at FVTPL are recognized immediately in the Statement of Profit and Loss.

Finance income consists of interest income on funds invested, dividend income and gains on the disposal of FVTPL financial assets. Interest income is recognized as it accrues in the Statement of Profit and Loss, using the effective interest method.

Dividend income is recognized in the Statement of Profit and Loss on the date that the Company's right to receive payment is established, it is probable that the economic benefits associated with the dividend will flow to the Company, and the amount of dividend can be measured reliably.

Finance expenses consist of interest expense on loans, borrowings and financial liabilities. The costs of these are recognized in the Statement of Profit and Loss using the effective interest method.

(ii) Recognition and initial measurement – financial assets and financial liabilities:

Financial assets

The Company classifies financial assets as measured at amortized cost, fair value through other comprehensive income ("FVOCI") or fair value through profit and loss ("FVTPL") on the basis of the following:

- the entity's business model for managing the financial assets and
- the contractual cash flow characteristics of the financial asset.

Financial assets are not reclassified subsequent to their initial recognition, except if and in the period the Company changes its business model for managing financial assets.

Amortized cost:

A financial asset is classified and measured at amortized cost if both of the following conditions are met:

- the financial asset is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows and
- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

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2 Material accounting policies (continued)

a. Financial instruments (continued)

Fair value through other comprehensive income ("FVOCI"):

A financial asset is classified and measured at FVOCI if both of the following conditions are met:

- the financial asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets and
- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

On initial recognition of an equity investment that is not held for trading, the Company may irrevocably elect to present subsequent changes in the investment's fair value in OCI (designated as FVOCI – equity investment). This election is made on an investment-by-investment basis.

Fair value through profit and loss ("FVTPL")

A financial asset is classified and measured at FVTPL unless it is measured at amortized cost or at FVOCI. On initial recognition, the Company may irrevocably designate a financial asset that otherwise meets the requirements to be measured at amortized cost or at FVOCI as at FVTPL if doing so eliminates or significantly reduces an accounting mismatch that would otherwise arise.

Financial assets: Business model assessment

The Company makes an assessment of the objective of the business model in which a financial asset is held at investment level because this reflects the best way the business is managed and information is provided to management. The information considered includes:

- the stated policies and objectives for each of such investments and the operation of those policies in practice.
- the risks that affect the performance of the business model (and the financial assets held within that business model) and how those risks are managed;
- the frequency, volume and timing of sales of financial assets in prior periods, the reasons for such sales and expectations about future sales activity.

Transfers of financial assets to third parties in transactions that do not qualify for derecognition are not considered sales for this purpose, consistent with the Company's continuing recognition of the assets.

Financial assets that are held for trading or are managed and whose performance is evaluated on a fair value basis are measured at FVTPL.

Financial assets: Assessment whether contractual cash flows are solely payments of principal and interest:

For the purposes of this assessment, 'principal' is defined as the fair value of the financial asset on initial recognition. 'Interest' is defined as consideration for the time value of money and for the credit risk associated with the principal amount outstanding during a particular period of time and for other basic lending risks and costs (e.g. liquidity risk and administrative costs), as well as a profit margin.

In assessing whether the contractual cash flows are solely payments of principal and interest, the Company considers the contractual terms of the instrument. This includes assessing whether the financial asset contains a contractual term that could change the timing or amount of contractual cash flows such that it would not meet this condition. In making this assessment, the Company considers:

- contingent events that would change the amount or timing of cash flows;
- terms that may adjust the contractual coupon rate, including variable interest rate features;
- prepayment and extension features; and
- terms that limit the Company's claim to cash flows from specified assets (e.g. non recourse features).

A prepayment feature is consistent with the solely payments of principal and interest criterion if the prepayment amount substantially represents unpaid amounts of principal and interest on the principal amount outstanding, which may include reasonable additional compensation for early termination of the contract. Additionally, for a financial asset acquired at a significant discount or premium to its contractual par amount, a feature that permits or requires prepayment at an amount that substantially represents the contractual par amount plus accrued (but unpaid) contractual interest (which may also include reasonable additional compensation for early termination) is treated as consistent with this criterion if the fair value of the prepayment feature is insignificant at initial recognition.

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2 Material accounting policies (continued)

(iii) Financial assets: Subsequent measurement and gains and losses

Financial assets at FVTPL	The assets valued through FVTPL are subsequently measured at fair value. Net gains and losses, including any interest or dividend income, are recognised in Statement of Profit and Loss.
Financial assets at amortised cost	These assets are subsequently measured at amortised cost using the effective interest method. The amortised cost is reduced by impairment losses. Interest income, foreign exchange gains and losses and impairment are recognised in Statement of Profit and Loss. Any gain or loss on derecognition is recognised in Statement of Profit and Loss.
Equity investments at FVOCI	These assets are subsequently measured at fair value. Dividends are recognised as income in Statement of Profit and Loss unless the dividend clearly represents a recovery of part of the cost of the investment. Other net gains and losses are recognised in OCI and are not reclassified to Statement of Profit and Loss.

Financial liabilities: Classification, subsequent measurement and gains and losses

Financial liabilities are classified as measured at amortised cost or FVTPL. A financial liability is classified as at FVTPL if it is classified as held for trading, or it is a derivative or it is designated as such on initial recognition. Financial liabilities at FVTPL are measured at fair value and net gains and losses, including any interest expense, are recognised in Statement of Profit and Loss.

Other financial liabilities are subsequently measured at amortised cost using the effective interest method. Interest expense and foreign exchange gains and losses are recognised in Statement of Profit and Loss. Any gain or loss on derecognition is also recognised in the Statement of Profit and Loss.

(iv) Derecognition

Financial assets

The Company derecognises a financial asset when the contractual rights to the cash flows from the financial asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred or in which the Company neither transfers nor retains substantially all of the risks and rewards of ownership and does not retain control of the financial asset.

Financial liabilities

The Company derecognises a financial liability when its contractual obligations are discharged or cancelled, or expire. The Company also derecognises a financial liability when its terms are modified and the cash flows under the modified terms are substantially different. In this case, a new financial liability based on the modified terms is recognised at fair value. The difference between the carrying amount of the financial liability extinguished and the new financial liability with modified terms is recognised in the Statement of Profit and Loss.

The Company determines classification of financial assets and liabilities on initial recognition. After initial recognition, no reclassification is made for financial assets which are equity instruments and no reclassification is made for financial liabilities. For financial assets which are debt instruments, a reclassification is made only if there is a change in the business model for managing those assets. Changes to the business model are expected to be infrequent. The Company's senior management determines change in the business model as a result of external or internal changes which are significant to the Company's operations. Such changes are evident to external parties. A change in the business model occurs when the Company either begins or ceases to perform an activity that is significant to its operations. If the Company reclassifies financial assets, it applies the reclassification prospectively from the reclassification date which is the first day of the immediately next reporting period following the change in business model. The Company does not restate any previously recognised gains, losses (including impairment gains or losses) or interest.

(v) Offsetting

Financial assets and financial liabilities are offset and the net amount is presented in the balance sheet when, and only when, the Company currently has a legally enforceable right to set off the amounts and it intends either to settle them on a net basis or to realise the asset and settle the liability simultaneously.

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2.1 Material accounting policies (continued)

b. Foreign currency transactions

Transactions in foreign currencies are translated into the respective functional currency of the Company at the exchange rates at the dates of the transactions.

Monetary assets and liabilities denominated in foreign currencies are translated into the functional currency at the exchange rate at the reporting date. Non-monetary assets and liabilities that are measured at fair value in a foreign currency are translated into the functional currency at the exchange rate when the fair value was determined. Non-monetary items that are measured based on historical cost in a foreign currency are translated at the exchange rate at the date of the transaction. Foreign currency differences are generally recognised in the Statement of Profit and Loss.

c. Statement of Cash Flows

Cash flows are reported using indirect method, whereby net profit before tax is adjusted for the effects of transactions of a non-cash nature and any deferrals or accruals of past or future cash receipts or payments. The cash flows from operating, investing and financing activities of the Company are segregated.

d. Earnings per share

The basic earnings per share ('EPS') is computed by dividing the net profit/ (loss) after tax for the years attributable to equity shareholders by the weighted average number of equity shares outstanding during the year.

The number of shares used in computing diluted earnings per share comprises the weighted average number of shares considered for deriving basic earnings per share and also the weighted average number of equity shares that could have been issued on the conversion of all dilutive potential equity shares. Dilutive potential equity shares are deemed converted as of the beginning of the period unless issued at a later date. In computing dilutive earning per share, only potential equity shares that are dilutive i.e. which reduces earnings per share or increases loss per share are included.

Diluted EPS adjust the figures used in the determination of basic EPS to consider:

- The after-income tax effect of interest and other financing costs associated with dilutive potential equity shares, and
- The weighted average number of additional equity shares that would have been outstanding assuming the conversion of all dilutive potential equity shares.

e. Revenue from contract with customers

Income from services

The Company follows Ind AS 115 "Revenue from Contracts with Customers". Revenue is recognised upon transfer of control of promised services to customers in an amount that reflects the consideration the Company expects to receive in exchange for those services (net of goods and services tax).

The Company derives revenue from rendering Third Party Administration (TPA) services, which is measured either as a percentage of insurance premium or amount per Life/ family covered and lumpsum amount under the policy depending on the terms of the contract entered into with insurance companies and government agencies. Such amounts are recognized as revenue on a pro-rata basis during the period of the underlying insurance policy. Performance obligations while rendering services are satisfied over a period of time based on underlying contract.

The Company derives revenue from pre-policy health check-up services in accordance with the terms of the relevant service agreement entered with customers and revenue is recognised at point in time as and when the related services are rendered. Since the Company acts as an agent while providing such services and there exists back to back arrangements in which the Company merely acts as a facilitator, the Company recognises its margin on these transactions as revenue.

Revenue from card processing income are recognised at point in time as and when the related services are rendered.

The Company presents revenues net of indirect taxes in its Statement of Profit and Loss.

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2.1 Material accounting policies (continued)

c. Revenue from contract with customers (continued)

Income from services (continued)

Revenue in excess of invoicing are classified as unbilled receivables where related performance obligations are rendered over the contract term and right to consideration is unconditional. Invoicing in excess of revenues are classified as contract liabilities.

A contract liability is the obligation to transfer goods or services to a customer for which the Company has received consideration (or an amount of consideration is due) from the customer. If a customer pays consideration before the Company transfers goods or services to the customer, a contract liability is recognised when the payment is made or the payment is due (whichever is earlier). Contract liabilities are recognised as revenue when the Company performs under the contract.

f. Property, plant and equipment

Recognition and measurement:

Items of property, plant and equipment are measured at cost less accumulated depreciation and any accumulated impairment losses, if any. The cost of an item of property, plant and equipment comprises:

- its purchase price, including import duties and non-refundable purchase taxes, after deducting trade discounts and rebates.
- any costs directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.
- the initial estimate of the costs of dismantling and removing the item and restoring the site on which it is located, the obligation for which an entity incurs either when the item is acquired or as a consequence of having used the item during a particular period for purposes other than to produce inventories during that period.

An item of property, plant and equipment is eliminated from the financial statements on disposal or when no further benefit is expected from its use and disposal. Any gain or loss on disposal of an item of property, plant and equipment is recognised in Statement of Profit and Loss.

Subsequent expenditure is capitalised only if it is probable that the future economic benefits associated with the expenditure will flow to the Company.

Advances paid towards the acquisition of property, plant and equipment outstanding as of each reporting date are shown as capital advances.

Amounts paid towards the acquisition of property, plant and equipment outstanding as of each reporting date and the cost of property, plant and equipment not ready for intended use before such date are disclosed under capital work-in-progress.

Depreciation

Depreciation on property, plant and equipment is provided on straight-line method over the estimated useful lives determined based on internal technical assessment by the Management which in certain instances are different from those prescribed under Part C of Schedule II of the Companies Act, 2013 in order to reflect actual usage of the assets. The Company estimates the useful lives for property, plant and equipment as follows:

Category of assets	Useful life adopted (in years)
Furniture and fixtures	10
Office equipment	5
Computers and computer equipments, server and network	3-6
Building	30
Electrical equipments	10
Vehicles	10
Air conditioners	10

Depreciation is provided on a pro-rata basis i.e. from the date on which asset is ready for use and the depreciation charge for the year is recognised in the Statement of Profit and Loss.

Leasehold improvements are depreciated over the lease term or the useful lives of the assets, whichever is lower.

The residual values, useful lives and methods of depreciation of property, plant and equipment are reviewed at each financial year end and adjusted prospectively, if appropriate.

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2.1 Material accounting policies (continued)

g. Intangible assets

i. Goodwill

Goodwill is initially measured at cost, being the excess of the aggregate of the consideration transferred and the amount recognised for non-controlling interests, and any previous interest held, over the net identifiable assets acquired and liabilities assumed. If the fair value of the net assets acquired is in excess of the aggregate consideration transferred, the Company re-assesses whether it has correctly identified all of the assets acquired and all of the liabilities assumed and reviews the procedures used to measure the amounts to be recognised at the acquisition date. If the reassessment still results in an excess of the fair value of net assets acquired over the aggregate consideration transferred, then the gain is recognised in OCI and accumulated in equity as capital reserve. However, if there is no clear evidence of bargain purchase, the entity recognises the gain directly in equity as capital reserve, without routing the same through OCI.

After initial recognition, goodwill is measured at cost less any accumulated impairment losses. For the purpose of impairment testing, goodwill acquired in a business combination is, from the acquisition date, allocated to each of the Company's cash-generating units that are expected to benefit from the combination, irrespective of whether other assets or liabilities of the acquiree are assigned to those units.

A cash generating unit to which goodwill has been allocated is tested for impairment annually, or more frequently when there is an indication that the unit may be impaired. If the recoverable amount of the cash generating unit is less than its carrying amount, the impairment loss is allocated first to reduce the carrying amount of any goodwill allocated to the unit and then to the other assets of the unit pro rata based on the carrying amount of each asset in the unit. Any impairment loss for goodwill is recognised in profit or loss. An impairment loss recognised for goodwill is not reversed in subsequent periods.

Where goodwill has been allocated to a cash-generating unit and part of the operation within that unit is disposed of, the goodwill associated with the disposed operation is included in the carrying amount of the operation when determining the gain or loss on disposal. Goodwill disposed in these circumstances is measured based on the relative values of the disposed operation and the portion of the cash-generating unit retained.

If the initial accounting for a business combination is incomplete by the end of the reporting period in which the combination occurs, the Company reports provisional amounts for the items for which the accounting is incomplete. Those provisional amounts are adjusted through goodwill during the measurement period, or additional assets or liabilities are recognised, to reflect new information obtained about facts and circumstances that existed at the acquisition date that, if known, would have affected the amounts recognized at that date. These adjustments are called as measurement period adjustments. The measurement period does not exceed one year from the acquisition date.

ii. Other intangible assets

(i) Recognition and measurement

Acquired intangible assets

Intangible assets are recognized when it is probable that the future economic benefits that are attributable to the assets will flow to the Company and the cost of the asset can be measured reliably. Intangible assets are stated at cost less accumulated amortization and impairment losses, if any.

The estimated useful life of an identifiable intangible asset is based on a number of factors including the effects of obsolescence, demand, competition, and other economic factors (such as the stability of the industry and technology required to obtain the expected future cash flows from the asset).

Subsequent expenditure

Subsequent expenditure is capitalised only when it increases the future economic benefits embodied in the specific asset to which it relates. All other expenditure is recognised in the Statement of Profit and Loss as incurred.

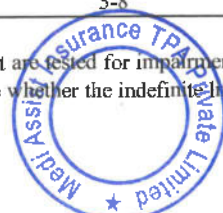
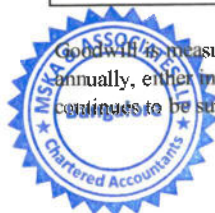
Useful lives of intangible assets

Amortisation is calculated based on the cost of the asset. Amortisation is recognised in Statement of Profit and Loss on a straight-line basis over the estimated useful lives of intangible assets from the date that they are available for use. Management believes that period of amortisation is representative of the period over which the Company expects to derive economic benefits from the use of the assets. Amortisation methods and useful lives are reviewed periodically including at each financial year end. Amortisation on additions and disposals during the year is provided on proportionate basis.

Estimated useful lives of intangible assets are given below:

Category of assets	Useful life adopted (in years)
Software and licenses	3
Non-compete fees	2
Customer relationship	5-8

Goodwill is measured at cost less accumulated impairment loss. Intangible assets with indefinite useful lives are not amortised, but are tested for impairment annually, either individually or at the cash-generating unit level. The assessment of indefinite life is reviewed annually to determine whether the indefinite life continues to be supportable.



2.1 Material accounting policies (continued)

ii. Other intangible assets (continued)

Derecognition of intangible assets

An intangible asset is derecognised upon disposal (i.e., at the date the recipient obtains control) or when no future economic benefits are expected from its use or disposal. Any gain or loss arising upon derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the Statement of Profit and Loss, when the asset is derecognised.

h. Impairment

Impairment of financial assets

In accordance with Ind AS 109, the Company applies expected credit loss (ECL) model for measurement and recognition of impairment loss on the following financial assets and credit risk exposure:

- Financial assets which are measured at amortized cost e.g. other receivables, deposits etc.
- Trade receivables or contract assets/unbilled receivables or another financial asset that result from transactions that are within the scope of Ind AS 115.

For trade receivables and contract assets, the Company applies a simplified approach in calculating ECLs. Therefore, the Company does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Company has established a provision policy that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment. For other financial assets, expected credit loss is measured at the amount equal to twelve months expected credit loss unless there has been a significant increase in credit risk from initial recognition, in which case those are measured at lifetime expected credit loss.

Write off

The gross carrying amount of a financial asset is written off (either partially or in full) to the extent that there is no realistic prospect of recovery. This is generally the case when the Company determines that the debtor does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off. However, financial assets that are written off could still be subject to enforcement activities in order to comply with Company's procedures for the recovery of amount due.

Derecognition

A financial asset (or, where applicable, a part of a financial asset or part of a Company of similar financial assets) is primarily derecognised (i.e. removed from the Company's Balance Sheet) when:

The rights to receive cash flows from the asset have expired, or

The Company has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either (a) the Company has transferred substantially all the risks and rewards of the asset, or (b) the Company has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Company has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if and to what extent it has retained the risks and rewards of ownership. When it has neither transferred nor retained substantially all of the risks and rewards of the asset, nor transferred control of the asset, the Company continues to recognise the transferred asset to the extent of the Company's continuing involvement. In that case, the Company also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Company has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Company could be required to repay.

Impairment of non-financial assets

In accordance with Ind AS 36, the Company assesses, at each reporting date, whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the Company estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or cash-generating unit's (CGU) fair value less costs of disposal and its value in use. The recoverable amount is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or Company of assets. When the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs of disposal, recent market transactions are taken into account. If no such transactions can be identified, an appropriate valuation model is used. These calculations are corroborated by valuation multiples, quoted share prices for publicly traded companies or other available fair value indicators.

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2.1 Material accounting policies (continued)

i. Leases

At the inception of a contract, the Company assesses whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

Company as a lessee

The Company's lease asset class primarily consists of leases for buildings. The Company, at the inception of a contract, assesses whether the contract is a lease or not a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for a consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Company assesses whether:

- (i) the contract involves the use of an identified asset;
- (ii) the Company has the right to obtain substantially all the economic benefits from use of the asset throughout the period of use; and
- (iii) the Company has the right to direct the use of the asset.

The Company recognises a right-of-use asset and a lease liability at the lease commencement date. The cost of the right-of-use asset measured at inception shall comprise of the amount of the initial measurement of the lease liability adjusted for any lease payments made at or before the commencement date less any lease incentives received, plus any initial direct costs incurred and an estimate of costs to be incurred by the lessee in dismantling and removing the underlying asset or restoring the underlying asset or site on which it is located. The right-of-use assets is subsequently measured at cost less any accumulated depreciation, accumulated impairment losses, if any and adjusted for any remeasurement of the lease liability. The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the end of the lease term. Right-of-use assets are tested for impairment whenever there is any indication that their carrying amounts may not be recoverable. Impairment loss, if any, is recognised in the Statement of Profit and Loss.

The Company measures the lease liability at the present value of the lease payments that are not paid at the commencement date of the lease. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the Company uses incremental borrowing rate. For leases with reasonably similar characteristics, the Company, on a lease by lease basis, may adopt either the incremental borrowing rate specific to the lease or the incremental borrowing rate for the portfolio as a whole. The lease payments shall include fixed payments, variable lease payments, residual value guarantees, exercise price of a purchase option where the Company is reasonably certain to exercise that option and payments of penalties for terminating the lease, if the lease term reflects the lessee exercising an option to terminate the lease. The lease liability is subsequently remeasured by increasing the carrying amount to reflect interest on the lease liability, reducing the carrying amount to reflect the lease payments made and remeasuring the carrying amount to reflect any reassessment or lease modifications or to reflect revised in-substance fixed lease payments. The Company recognises the amount of the re-measurement of lease liability due to modification as an adjustment to the right-of-use asset and Statement of Profit and Loss depending upon the nature of modification. Where the carrying amount of the right-of-use asset is reduced to zero and there is a further reduction in the measurement of the lease liability, the Company recognises any remaining amount of the re-measurement in the Statement of Profit and Loss. Also refer last footnote to note 4b.

The Company has elected not to recognise right-of-use assets and lease liabilities for short-term leases that have a lease term of 12 months or less and leases of low-value assets. The Company recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

Critical judgements in determining the lease term:

In determining the lease term, management considers all facts and circumstances that create an economic incentive to exercise an extension option, or not exercise a termination option. Extension options (or periods after termination options) are only included in the lease term if the lease is reasonably certain to be extended (or not terminated).

For leases of buildings, the following factors are normally the most relevant:

- (a) If there are significant penalties to terminate (or not extend), the Company is typically reasonably certain to extend (or not terminate).
- (b) Otherwise, the Company considers other factors including historical lease durations and the costs and business disruption required to replace the leased asset.

j. Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale are capitalised as part of the cost of the asset. All other borrowing costs are expensed in the period in which they occur. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds. Borrowing cost also includes exchange differences to the extent regarded as an adjustment to the borrowing costs.

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2.1 Material accounting policies (continued)

k. Employee benefits

(i) Short-term employee benefits:

Employee benefits payable wholly within twelve months of receiving employee services are classified as short-term employee benefits. These benefits include salaries and wages, bonus, incentives and ex-gratia. The undiscounted amount of short-term employee benefits expected to be paid in exchange for employee services is recognized as an expense for the related service rendered by employees.

(ii) Post-employment benefits:

Defined contribution plans:

A defined contribution plan is a post-employment benefit plan under which an entity pays specified contributions to a separate entity and has no obligation to pay any further amounts. The Company makes specified monthly contributions towards employee provident fund and employees state insurance to a Government administered scheme which is a defined contribution plan. The Company's contribution is recognized as an expense in the Statement of Profit and Loss during the period in which the employee renders the related service.

Defined benefit plans:

The Company's gratuity benefit scheme is a defined benefit plan. The Company's net obligation in respect of a defined benefit plan is calculated by estimating the amount of future benefit that employees have earned in return for their service in the current and prior periods; that benefit is discounted to determine its present value.

The present value of the obligation under such benefit plan is determined by independent qualified actuary using the Projected Unit Credit Method which recognizes each period of service that give rise to additional unit of employee benefit entitlement and measures each unit separately to build up the final obligation.

The obligation is measured at present values of estimated future cash flows. The discounted rates used for determining the present value are based on the market yields on Government Securities as at the balance sheet dates. The Company classifies the gratuity as current and non-current based on the expected payments as per actuarial valuation report.

Actuarial gains or losses are recognised in other comprehensive income. Further, the profit or loss does not include an expected return on plan assets. Instead net interest recognised in Statement of Profit and Loss is calculated by applying the discount rate used to measure the defined benefit obligation to the net defined benefit liability or asset. The actual return on the plan assets above or below the discount rate is recognised as part of re-measurement of net defined liability or asset through other comprehensive income.

Re-measurements comprising actuarial gains or losses and return on plan assets (excluding amounts included in net interest on the net defined benefit liability) are not reclassified to Statement of Profit and Loss in subsequent periods.

Changes in the present value of the defined benefit obligation resulting from plan amendments or curtailments are recognised immediately in the Statement of Profit and Loss as past service cost.

The Company has considered only such changes in legislation which have been enacted up to the balance sheet date for the purpose of determining defined benefit obligation.

Compensated absences:

The employees can carry-forward a portion of the unutilised accrued compensated absences and utilise it in future service periods. The Company records an obligation for such compensated absences in the period in which the employee renders the services that increase this entitlement. The obligation is measured by independent qualified actuary using the Projected Unit Credit Method. Accumulated leave, which is expected to be utilized within the next 12 months, is treated as short-term employee benefit.

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2.1 Material accounting policies (continued)

I. Taxation

Income tax comprises current and deferred tax. Income tax expense is recognised in the Statement of Profit and Loss except to the extent it relates to a business combination, or items directly recognized in equity or in other comprehensive income.

Current tax

Current tax comprises the expected tax payable (or receivable) on the taxable income for the year and any adjustment to the tax payable (or receivable) in respect of previous years. The amount of current tax reflects the best estimate of the tax amount expected to be paid (or received) after considering the uncertainty, if any, related to income taxes. It is measured using tax rates (and tax laws) enacted or substantively enacted by the reporting dates.

Current tax assets and current tax liabilities are offset only if there is a legally enforceable right to set off the recognised amounts, and it is intended to realize the assets and settle the liability on a net basis or simultaneously.

Deferred tax

Deferred tax is recognized in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the corresponding amounts used for taxation purposes. Deferred tax is also recognized in respect of carried forward tax losses and tax credits (if any). Deferred tax is not recognized for:

- temporary differences arising on the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit or loss at the time of transaction.
- temporary differences related to investments in subsidiary and associates, when the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred tax assets are recognized to the extent that it is probable that future taxable profits will be available against which they can be used. The existence of unused tax losses is strong evidence that future taxable profit may not be available. Therefore, in case of a history of recent losses, the Company recognizes a deferred tax asset only to the extent that it has sufficient taxable temporary differences or there is convincing other evidence that sufficient taxable profit will be available against which such deferred tax asset can be realized. Deferred tax assets recognized or unrecognized are reviewed at each reporting date and are recognized /reduced to the extent that it is probable / no longer probable respectively that the related tax benefit will be realized.

Deferred tax is measured at the tax rates that are expected to apply to the period when the asset is realized or the liability is settled, based on the laws that have been enacted or substantively enacted by the reporting date. The measurement of deferred tax reflects the tax consequences that would follow from the manner in which the Company expects, at the reporting date, to recover or settle the carrying amount of its assets and liabilities.

Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax liabilities and assets, and they relate to income taxes levied by the same tax authority on the same taxable entity, or on different tax entities, but they intend to settle current tax liabilities and assets on a net basis or their tax assets and liabilities will be realized simultaneously.

Deferred tax relating to items recognised outside profit or loss is recognised either in other comprehensive income (OCI). Deferred tax items are recognised in correlation to the underlying transaction either in OCI or directly in equity.

m. Cash and cash equivalents

Cash and cash equivalents in the Balance Sheet comprise cash at banks and on hand and short-term deposits with an original maturity of three months or less, which are subject to an insignificant risk of changes in value.

For the purpose of the Statement of Cash Flows, cash and cash equivalents consist of cash excluding restricted cash balance and short-term deposits, as defined above, net of outstanding bank overdrafts as they are considered an integral part of the Company's cash management. Any cash and cash equivalents, other bank balances with significant restrictions with regards to the Company's ability to freely use it is disclosed appropriately by way of a foot note.

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2.1 Material accounting policies (continued)

n. Non-current Assets held for sale and discontinued operations

A discontinued operation is a component of the entity that has been disposed of or is classified as held for sale and that represents a separate major line of business or geographical area of operations, is part of a single coordinated plan to dispose of such a line of business or area of operations, or is a subsidiary acquired exclusively with a view to resale. The results of discontinued operations are presented separately in the Statement of Profit and Loss.

The post-tax profit or loss of discontinued operations and the post-tax gain or loss recognised on the measurement to fair value less costs to sell or on the disposal of the assets constituting the discontinued operation shall be disclosed separately as a single amount in the Statement of Profit and Loss.

An analysis of the single amount into the revenue, expenses and pre-tax profit or loss of discontinued operations, the related income tax expense as required by Ind AS 12 and the gain or loss recognised on the measurement to fair value less costs to sell or on the disposal of the assets constituting the discontinued operation along with the related income tax expense thereon as required by Ind AS 12 may be presented in the notes or in the Statement of Profit and Loss.

An entity shall not classify as held for sale a non-current asset (or disposal Company) that is to be abandoned. This is because its carrying amount will be recovered principally through continuing use. However, if the disposal Company to be abandoned meets the criteria of Ind AS 105 "Non-current Assets Held for Sale and Discontinued Operations", then the entity shall present the results and cash flows of the disposal Company as discontinued operations in accordance with that Ind AS 105, at the date on which it ceases to be used. Non-current assets (or disposal company) to be abandoned include non-current assets (or disposal company) that are to be used to the end of their economic life and non-current assets (or disposal company) that are to be closed rather than sold.

o. Provisions (other than for employee benefits) and contingent liabilities

Provisions are recognized when there is a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

The expenses relating to a provision is presented in the Statement of Profit and Loss net of any reimbursement.

If the effect of the time value of money is material, provisions are determined by discounting the expected future cash flows specific to the liability. The unwinding of the discount is recognised as finance cost.

A provision for onerous contracts is measured at the present value of the lower of the expected cost of terminating the contract and the expected net cost of continuing with the contract. Before a provision is established, the Company recognises any impairment loss on the assets associated with that contract.

A disclosure for a contingent liability is made when there is a possible obligation or a present obligation that may, but will probably not, require an outflow of resources. When there is a possible obligation or a present obligation in respect of which the likelihood of outflow of resources is remote, no provision disclosure is made.

A contingent asset is not recognised but disclosed in the Company's Financial Statements where an inflow of economic benefit is probable.

Commitments includes the amount of open purchase orders (net of advance) issued to parties for completion of assets. Provisions, contingent assets, contingent liabilities and commitments are reviewed at each closing date.

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p. Cash dividend

The Company recognises a liability to make cash distributions to equity holders when the distribution is authorised and the distribution is no longer at the discretion of the Company. As per the corporate laws in India, a distribution is authorised when it is approved by the shareholders (in the case of interim dividend it is approved by the Board of Directors). A corresponding amount is recognised directly in equity.

q. Share-based compensation:

The expenses relating to share-based payments in the Statement of Profit and Loss are recognised using fair value in accordance with Ind AS 102, Share-Based Payment. These Employee Stock Options Scheme ("ESOS 2012") granted are measured by reference to the fair value of the instrument at the date of grant.

The expense is recognized in the Statement of Profit and Loss with a corresponding increase to the employee stock option plan reserve, a component of equity. The equity instruments generally vest in a graded manner over the vesting period. The fair value determined at the grant date is expensed over the vesting period of the respective tranches of such grants (accelerated amortization).

When the terms of an equity-settled award are modified, the minimum expense recognised is the expense had the terms had not been modified, if the original terms of the award are met. An additional expense is recognised for any modification that increases the total fair value of the share based payment transaction, or is otherwise beneficial to the employee as measured at the date of modification. The dilutive effect of outstanding options is reflected as additional share dilution in the computation of diluted earnings per share.

Medi Assist Healthcare Services Limited being the Holding Company, has given Employee Stock Option Scheme (ESOS) to the employees of the Company. The Company's eligible employees as defined in the "ESOS 2013" scheme are entitled to ESOS of the Holding Company. Pursuant to Ind AS 102 'Share-based Payment', the Company recognises an expense in the Statement of Profit and Loss based on the fair value of the stock options as at grant date. The expenses are amortised over the vesting period. The corresponding credit is given to other equity in the statement of changes in equity, because the award represents in substance equity contribution by the Holding Company. The equity instruments generally vest in a graded manner over the vesting period. The fair value determined at the grant date is expensed over the vesting period of the respective tranches of such grants (accelerated amortization). The cumulative expense recognised for stock options at each reporting date until the vesting date reflects the extent to which the vesting period has expired and the Company's best estimate of the number of equity instruments that will ultimately vest.

r. Recent pronouncements on Indian Accounting Standards (Ind AS):

The Company applied for the first-time certain standards and amendments, which are effective for annual periods beginning on or after April 01, 2025. The Company has not early adopted any standard, interpretation or amendment that has been issued but is not yet effective.

(i) Amendments to Ind AS 21 - Lack of exchangeability

The Ministry of Corporate Affairs (MCA) notified the Companies (Indian Accounting Standards) Amendment Rules, 2025, which amend Ind AS 21, The Effects of Changes in Foreign Exchange Rates to specify how an entity should assess whether a currency is exchangeable and how it should determine a spot exchange rate when exchangeability is lacking. The amendments also require disclosure of information that enables users of its financial statements to understand how the currency not being exchangeable into the other currency affects, or is expected to affect, the entity's financial performance, financial position and cash flows.

The amendments are effective for annual reporting periods beginning on or after April 01, 2025. When applying the amendments, an entity cannot restate comparative information.

The amendments do not have a material impact on the Company's financial statements.

(ii) Amendments to Ind AS 1 - Classification of Liabilities as Current or Non-current and Non-current Liabilities with Covenants

In August 2025, the MCA notified amendments to paragraphs 69 to 76 of Ind AS 1 to specify the requirements for classifying liabilities as current or non-current. The amendments clarify:

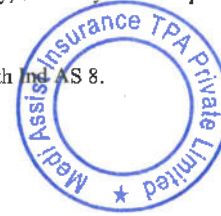
- What is meant by a right to defer settlement.
- That a right to defer must exist at the end of the reporting period.
- That classification is unaffected by the likelihood that an entity will exercise its deferral right.
- That only if an embedded derivative in a convertible liability is itself an equity instrument would the terms of a liability not impact its classification.

In addition, a requirement has been introduced to require disclosure when a liability arising from a loan agreement is classified as non-current and the entity's right to defer settlement is contingent on compliance with future covenants within twelve months.

If there is a breach of a material covenant of a long term loan arrangement on or before the end of the reporting period, resulting in the liability becoming payable on demand as at the reporting date, and the lender agrees-after the reporting period but before the financial statements are approved for issue—not to demand repayment for at least 12 months as a consequence of the breach, this shall be treated as an adjusting event. Accordingly, the entity is not required to classify the liability as current.

The amendments are effective for annual reporting periods beginning on or after April 01, 2025 retrospectively in accordance with Ind AS 8.

The amendments have not had an impact on the classification of Company's liabilities.



r. Recent pronouncements on Indian Accounting Standards (Ind AS) (continued):

(iii) Amendments to Ind AS 7 and Ind AS 107 - Supplier Finance Arrangements

In August 2025, the MCA notified amendments to Ind AS 7 "Statement of Cash Flows" and Ind AS 107 "Financial Instruments": Disclosures to clarify the characteristics of supplier finance arrangements and require additional disclosure of such arrangements. The disclosure requirements in the amendments are intended to assist users of financial statements in understanding the effects of supplier finance arrangements on an entity's liabilities, cash flows and exposure to liquidity risk.

The Company has reviewed the amendment and based on its evaluation has determined that it does not have any significant impact in its financial statements.

(iv) International Tax Reform - Pillar Two Model Rules - Amendments to Ind AS 12

In August 2025, the MCA notified amendments to Ind AS 12 "Income Tax" in response to the OECD's BEPS Pillar Two rules and include:

- A mandatory temporary exception to the recognition and disclosure of deferred taxes arising from the jurisdictional implementation of the Pillar Two model rules; and
- Disclosure requirements for affected entities to help users of the financial statements better understand an entity's exposure to Pillar Two income taxes arising from that legislation, particularly before its effective date.

The mandatory temporary exception – the use of which is required to be disclosed – applies immediately. The remaining disclosure requirements apply for annual reporting periods beginning on or after April 01, 2025, but not for any interim periods ending on or before March 31, 2026.

The amendments had no impact on the Company's financial statements as the Company is not in scope of the Pillar Two model rules.

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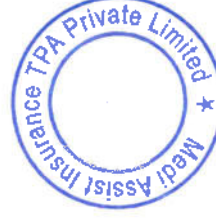


3 Property, plant and equipment*

Particulars	Leasehold improvements	Furniture and fixtures	Office equipment	Computers	Electrical equipments	Vehicles	Building	Air conditioners	Total
Gross carrying value									
Balance as at April 01, 2024	221.06	57.10	63.31	302.46	1.10	0.05	15.44	14.90	675.42
Additions	42.52	0.38	7.98	88.05	-	-	-	0.29	139.22
Disposals	(72.82)	(3.79)	(8.91)	(105.83)	(0.74)	(0.05)	-	-	(192.14)
Reclassification/adjustments	-	-	1.32	(5.76)	-	-	-	-	(4.44)
Balance as at March 31, 2025	190.76	53.69	63.70	278.92	0.36	-	15.44	15.19	618.06
Additions	3.74	0.57	1.97	94.94	-	-	-	0.04	101.26
Disposals	-	-	(2.79)	(56.89)	-	-	-	-	(59.68)
Additions pursuant to business combinations (refer note 40)	16.85	30.39	21.25	63.24	9.88	-	-	14.28	155.89
Balance as at March 31, 2026	211.35	84.65	84.13	380.21	10.24	-	15.44	29.51	815.53
Accumulated depreciation									
Balance as at April 01, 2024	135.01	31.73	40.67	194.28	1.01	0.05	0.34	12.15	415.24
Charge for the year	25.01	5.36	7.07	65.10	0.04	-	0.59	1.12	104.29
Disposals	(72.82)	(2.64)	(8.81)	(102.11)	(0.73)	(0.05)	-	-	(187.16)
Balance as at March 31, 2025	87.20	34.45	38.93	157.27	0.32	-	0.93	13.27	332.37
Charge for the year (refer note 25)	23.75	6.10	7.75	71.31	0.51	-	0.58	1.02	111.03
Disposals	-	-	(2.79)	(56.89)	-	-	-	-	(59.68)
Additions pursuant to business combinations (refer note 40)	6.22	13.92	14.84	37.07	4.17	-	-	5.04	81.26
Balance as at March 31, 2026	117.17	54.47	58.73	208.76	5.00	-	1.51	19.33	464.98
Net carrying value as at March 31, 2026	94.18	30.18	25.40	171.45	5.24	-	13.93	10.18	350.55
Net carrying value as at March 31, 2025	103.56	19.24	24.77	121.65	0.04	-	14.51	1.92	285.69

*All property, plant and equipment are held in the name of the Company (other than properties where the company is the lessee and the lease agreements are duly executed in favour of the lessee).

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4 (a) Right-of-use assets

Particulars	Buildings
Gross carrying value	
Balance as at April 01, 2024	669.40
Additions	390.63
Adjustment on account of lease modification	(39.18)
Balance as at March 31, 2025	1,020.85
Additions	41.32
Additions pursuant to business combinations (refer to note 40)	89.99
Adjustment on account of lease modification	6.23
Adjustment on account of lease termination	(9.26)
Balance as at March 31, 2026	1,149.13
Accumulated amortisation	
Balance as at April 01, 2024	434.47
Charge for the year	128.14
Balance as at March 31, 2025	562.61
Charge for the year (refer note 25)	135.44
Balance as at March 31, 2026	698.05
Net carrying value as at March 31, 2026	451.08
Net carrying value as at March 31, 2025	458.24

4 (b) Lease liabilities

A The following is the movement of lease liabilities

Particulars	As at March 31, 2026	As at March 31, 2025
Opening Balance	482.39	253.92
Additions pursuant to business combinations (refer note 40)	93.89	-
Additions	41.13	389.61
Adjustment on account of lease modification	5.96	(58.76)
Adjustment on account of lease termination	(9.81)	-
Interest expense on lease liabilities (refer note 24)	39.23	34.17
Payment of lease liabilities	(156.76)	(136.55)
Closing Balance	496.03	482.39

B The following is the break-up of lease liabilities

Particulars	As at March 31, 2026	As at March 31, 2025
Current lease liabilities	159.48	102.19
Non-current lease liabilities	336.55	380.20
Total	496.03	482.39

C The table below provides details regarding the contractual maturities of lease liabilities on an undiscounted basis:

Particulars	As at March 31, 2026	As at March 31, 2025
Less than one year	197.94	139.47
One to five years	376.43	446.75
Total	574.37	586.22

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D Amount recognized in Statement of Profit and Loss

The Company has applied weighted average incremental borrowing rate of 9% per annum for lease liabilities recognised in the Balance Sheet. The Company does not anticipate a significant liquidity constraints with regards to its lease liability as the current assets are sufficient to meet the obligations related to lease liability as and when they falls due. The following are the amounts recognised in the Statement of Profit and Loss:

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Interest expense on lease liabilities (refer note 24)	39.23	34.17
Amortisation expense of right-of-use assets (refer note 25)	135.44	128.14
Gain on termination/modification of lease contract (refer note 22)	0.32	1.23
Total rent expense recognised in other expenses in the Statement of Profit and Loss (refer note 26)	54.72	53.05

During the year ended March 31, 2026, the Company incurred expenses amounting to Rs. 54.72 million (March 31, 2025: Rs. 53.05 million) for short-term leases and leases of low-value assets. For the year ended March 31, 2026, the total cash outflows for leases, including short-term leases and low-value assets amounted to Rs. 211.48 million (March 31, 2025 : Rs. 189.60 million).

The Company leases various office buildings. Rental contracts are generally made for fixed periods of 6 months to 6 years. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The lease agreements do not impose any covenants other than the security deposits in the leased assets that are held by the lessor.

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5 Goodwill

Particulars	Goodwill
Gross carrying value	
Balance as at April 01, 2024	943.60
Additions	-
Balance as at March 31, 2025	943.60
Additions pursuant to business combination (refer note 40)	2,196.20
Balance as at March 31, 2026	3,139.80
Accumulated impairment loss	
Balance as at April 01, 2024	-
Charge for the year	-
Balance as at March 31, 2025	-
Charge for the year	-
Balance as at March 31, 2026	-
Net carrying value as at March 31, 2026	3,139.80
Net carrying value as at March 31, 2025	943.60

Impairment testing for goodwill:

For the purpose of impairment testing, goodwill is allocated to health benefits administration and health management services which is considered as cash generating unit (CGU).

The recoverable amount of the CGU is based on value in use, estimated using discounted cash flows.

The key assumptions used in the estimation of the recoverable amount are set out below. The value assigned to the key assumptions represents management's assessment of future trends in the relevant industries and have been based on historical data from both external and internal source.

Particulars	March 31, 2026	March 31, 2025
Discount rate	14.65%	14.14%
Terminal growth rate	5.00%	5.00%
Budgeted EBITDA growth rate*	13.22%	13.22%

* EBITDA refers to earnings before interest, tax, depreciation and amortisation.

The discount rate is a post-tax measure estimated based on the historical industry average weighted-average cost of capital.

The cash flow projections includes specific estimates for five years and a terminal growth rate thereafter. The terminal growth rate has been determined based on management's estimates of long-term compound annual EBITDA growth rate.

Budgeted EBITDA has been estimated taking into account past experience adjusted as follows:

(i) Revenue growth has been projected taking into account the average growth rate levels experienced over past five years and the estimated fees and fees percentage growth for the next five years. It has been assumed that the fee share would increase in line with the forecast inflation over the next five years.

(ii) Based on the assessment, the Company determined that the estimated recoverable value of the CGU is higher than its carrying cost and consequently, the Company has not recorded any impairment loss following the guidance under Ind AS 36 "Impairment of assets".

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Medi Assist Insurance TPA Private Limited

Notes to financial statements for the year ended March 31, 2026

CIN: U85199KA1999PTC025676

(All amounts are in Indian Rupees in millions, unless otherwise stated)

6 Other intangible assets

Particulars	Software and licenses	Customer relationships	Non-compete fees	Total
Gross carrying value				
Balance as at April 01, 2024	92.49	763.86	1.10	857.45
Reclassifications/ adjustments	4.44	-	-	4.44
Balance as at March 31, 2025	96.93	763.86	1.10	861.89
Additions	51.81	-	-	51.81
Additions pursuant to business combinations (refer note 40)	10.65	1,294.39	4.03	1,309.07
Balance as at March 31, 2026	159.39	2,058.25	5.13	2,222.77
Accumulated amortisation				
Balance as at April 01, 2024	91.48	300.82	0.62	392.92
Charge for the year	2.12	122.26	0.48	124.86
Balance as at March 31, 2025	93.60	423.08	1.10	517.78
Charge for the year (refer note 25)	21.74	143.48	0.27	165.49
Additions pursuant to business combinations (refer note 40)	7.02	-	-	7.02
Balance as at March 31, 2026	122.36	566.56	1.37	690.29
Net carrying value as at March 31, 2026	37.03	1,491.69	3.76	1,532.48
Net carrying value as at March 31, 2025	3.33	340.78	-	344.11

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Non-current financial assets

7 (a) Investments

Particulars	As at March 31, 2026	As at March 31, 2025
(i) Quoted		
a. Equity shares designated at fair value through other comprehensive income (FVOCI):#		
10,484 (March 31, 2025: 10,484) equity shares of Rs. 5 each, fully paid up of The New India Assurance Company Limited	1.23	1.66
b. Investment in bonds designated at fair value through other comprehensive income (FVOCI):#		
7.35%, National Highway Authority of India 2031	9.47	9.47
(ii) Unquoted		
Investment in subsidiary at cost :		
65,00,000 (March 31, 2025: Nil) equity shares of Rs. 5 each, fully paid-up of Paramount Health Services & Insurance TPA Private Limited*	806.73	-
Total	817.43	11.13
Aggregate book value of quoted investments and market value thereof	10.70	11.13
Aggregate value of unquoted investments	806.73	-

* Refer note 40.

The Company designated these investments as equity instruments at FVOCI because the Company intends to hold these equity securities for the long-term for strategic purposes.

7 (b) Other financial assets

Particulars	As at March 31, 2026	As at March 31, 2025
Unsecured, considered good		
At amortised cost		
Security deposits	65.41	39.46
Earnest money deposits	25.62	0.98
Bank deposits with remaining maturity of more than 12 months	153.33	127.76
Interest accrued but not due on fixed deposits	1.39	-
Unsecured, considered doubtful		
Earnest money deposits	3.11	-
Less: allowance for doubtful deposits	(3.11)	-
Total	245.75	168.20

Also refer note 31 for disclosure relating to fair values and financial risk management.

8 Income tax assets (net)

Particulars	As at March 31, 2026	As at March 31, 2025
Advance tax, net of provisions [Provisions; Rs.1,427.47 million (March 31, 2025: Rs. 1,299.36 million)]	547.39	499.78
Total	547.39	499.78

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9 Deferred tax assets (net)

Particulars	As at March 31, 2026	As at March 31, 2025
Deferred tax assets		
Provision for employee benefits	162.30	75.69
Lease liabilities	124.84	121.41
Allowance for expected credit losses on trade receivables, unbilled receivables, other receivables and advances	104.96	37.06
Provision for claims disallowed	9.36	8.72
Other provisions	17.80	16.36
Total deferred tax assets	419.26	259.24
Deferred tax liabilities		
Right-of-use assets	113.53	115.33
Intangible assets of Raksha (refer note 40)	-	(5.95)
Temporary difference arising from fair value adjustment of financial assets - Investments	-	8.80
Excess of depreciation on property, plant and equipment (including intangible assets) under Income-tax Act, 1961 over depreciation under Companies Act, 2013	21.94	31.87
Total deferred tax liabilities	135.47	150.05
Deferred tax assets (net)	283.79	109.19
Also refer note 33 for movement in deferred taxes.		

10 Other non-current assets

Particulars	As at March 31, 2026	As at March 31, 2025
Advances other than capital advances		
Prepaid expenses	9.00	39.14
Total	9.00	39.14

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Current - financial assets

11 (a) Investments

Particulars	As at March 31, 2026	As at March 31, 2025
Mutual funds at fair value through profit or loss (unquoted)		
Investments in mutual funds	-	2,340.23
Total	-	2,340.23
Aggregate value of unquoted investments	-	2,340.23

Also refer note 31 for disclosure relating to fair values and financial risk management.

11 (b) Trade receivables

Particulars	As at March 31, 2026	As at March 31, 2025
At amortised cost		
Unsecured, considered good	1,193.39	733.04
Unsecured, considered doubtful	169.82	99.53
Total receivables	1,363.21	832.57
Less: allowance for expected credit losses*	(169.82)	(99.53)
Total (A)	1,193.39	733.04
Unbilled receivables		
Unsecured, considered good		
Unbilled receivables	1,472.13	1,304.10
Unsecured, considered doubtful		
Unbilled receivables	42.11	5.55
Less: allowance for expected credit losses*	(42.11)	(5.55)
Total (B)	1,472.13	1,304.10
Total (A+B)	2,665.52	2,037.14

The Company's exposure to credit risk is disclosed in note 32(ii). Also refer note 31 for disclosure relating to fair values and financial risk management.

For trade receivable ageing refer note 36.

*Set out below is the movement in the allowance for expected credit losses of trade receivables and unbilled receivables:

Particulars	As at March 31, 2026	As at March 31, 2025
Opening balance	105.08	92.04
Provision for expected credit losses (net of reversals)	135.31	48.04
Less: Bad debts written off	(28.46)	(35.00)
Closing balance	211.93	105.08

The Company does not charge any interest on overdue payments. Further, the average credit period ranges between 45-90 days.

No trade receivables are due from directors or other officers of the Company either severally or jointly with any other person. Further no trade receivables are due from firms or private companies respectively in which any director is a partner, a director or a member.

11 (c) Cash and cash equivalents

Particulars	As at March 31, 2026	As at March 31, 2025
At amortised cost		
Cash on hand	0.01	0.26
Balances with banks		
-In current accounts	69.43	82.85
-In deposits with original maturity of less than 3 months	179.90	510.80
Total	249.34	593.91

Also refer note 31 for disclosure relating to fair values and financial risk management.

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11 (d) Bank balances other than cash and cash equivalents above

Particulars	As at March 31, 2026	As at March 31, 2025
At amortised cost		
- Deposits with original maturity of more than three months but remaining maturity of less than twelve months*^	115.87	728.82
Total	115.87	728.82

* The above includes bank deposits amounting to Rs. 128.69 million (March 31, 2025: Rs. 150.76 million) which are under lien with bank towards bank guarantee issued towards insurance companies.

Also refer note 31 for disclosure relating to fair values and financial risk management.

^ Deposits with original maturity of more than twelve months and remaining maturity of less than twelve months have been disclosed under bank balances other than cash and cash equivalents.

11 (e) Other financial assets

Particulars	As at March 31, 2026	As at March 31, 2025
At amortised cost		
Unsecured, considered good		
Security deposits (refer note 42)	77.16	21.05
Earnest money deposits	-	15.57
Other receivables (refer note 42)	128.56	217.66
Accrued interest income	3.26	6.04
Unsecured, considered doubtful		
Other receivables	13.32	13.32
Less: allowance for doubtful receivables	(13.32)	(13.32)
Security deposits	2.94	2.94
Less: provision for security deposits	(2.94)	(2.94)
Total	208.98	260.32

Also refer note 31 for disclosure relating to fair values and financial risk management.

12 Other current assets

Particulars	As at March 31, 2026	As at March 31, 2025
Unsecured considered good		
Balances with government authorities	124.58	96.58
Advances to suppliers	84.60	75.51
Advances to employees	2.72	33.62
Prepaid expenses	151.75	61.75
Unsecured, considered doubtful		
Advance to employees	19.19	6.16
Less: provision for advance to employees	(19.19)	(6.16)
Unsecured, considered doubtful		
Advance to supplier	111.47	22.70
Less: provision for advance to suppliers	(111.47)	(22.70)
Total	363.65	267.46

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13 Equity share capital

Particulars	As at March 31, 2026	As at March 31, 2025
Authorised share capital:		
1,60,20,000 [^] (March 31, 2025: 1,60,20,000) equity shares of Rs. 10 each	160.20	160.20
	160.20	160.20
Issued, subscribed and fully paid-up shares:		
40,12,370 (March 31, 2025: 40,12,370) equity shares of Rs. 10 each	40.12	40.12
Total	40.12	40.12

[^] The authorised capital of the Company has been increased from Rs. 120.20 million to Rs.160.20 million upon effect of the Scheme of merger of Raksha Health Insurance TPA Private Limited, a wholly-owned subsidiary with the Company with effect from appointed date i.e. April 01, 2024.

a) Reconciliation of the number of shares outstanding at the beginning and at the end of the reporting period:

Particulars	As at March 31, 2026		As at March 31, 2025	
	Number of shares	Amount	Number of shares	Amount
Equity shares				
At the beginning of the year	40,12,370	40.12	40,12,370	40.12
Issued during the year	-	-	-	-
Balance at the end of the reporting year	40,12,370	40.12	40,12,370	40.12

b) Terms/rights attached to equity shares:

The Company has only one class of shares referred to as equity shares having a par value of Rs. 10/- each. Each holder of equity shares is entitled to one vote per share. Voting rights cannot be exercised in respect of shares on which any call or other sum presently payable has not been paid. Failure to pay any amount called-up on shares may lead to forfeiture of shares.

The dividend proposed by the Board of Directors is subject to the approval of the shareholders in the ensuing Annual General Meeting, except in case of interim dividend.

In the event of liquidation of the Company, the holders of equity shares will be entitled to receive any of the remaining assets of the Company, after distribution of all preferential amounts. The distribution will be in proportion to the number of equity shares held by the shareholders.

c) Shares held by Holding Company:

Out of equity shares issued by the Company, shares held by its Holding Company are as below:

Particulars	As at March 31, 2026		As at March 31, 2025	
	Number of shares	Amount	Number of shares	Amount
Medi Assist Healthcare Services Limited (includes 5 equity shares held jointly with one of the directors)	40,12,370	40.12	40,12,370	40.12
40,12,370 (March 31, 2025: 40,12,370) equity shares of Rs. 10 each fully paid-up)				

d) Details of shareholders holding more than 5% shares in the Company

Particulars	As at March 31, 2026		As at March 31, 2025	
	Number of shares	% of Holding	Number of shares	% of Holding
Medi Assist Healthcare Services Limited (includes 5 equity shares held jointly with one of the directors)	40,12,370	100.00%	40,12,370	100.00%
40,12,370 (March 31, 2025: 40,12,370) equity shares of Rs. 10 each fully paid-up)				

As per records of the Company, including its register of shareholders/ members and other declarations received from shareholders regarding beneficial interest, the above shareholding represents both legal and beneficial ownership of shares.

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13 Equity share capital (continued)

c) The Company has not allotted any fully paid-up equity share by way of bonus shares, or in pursuant to contract without payment being received in cash nor has bought back any class of equity shares during the period of five years immediately preceding the balance sheet date.

d) The Company's objective for capital management is to maximise shareholder's value, safeguard business continuity and support the growth of the Company. The Company determines the capital requirement based on annual operating plans, long-term and other strategic investment plans. The funding requirements are met through equity and operating cash flows generated. The Company is not subject to any externally imposed capital requirements.

g) Details of equity shares (of Rs. 10 each fully paid up) held by promoters**As at March 31, 2026**

Promoter name	No. of shares at the beginning of the year	Change during the year	No. of shares at the end of the year	% of total shares	Change during the year
Medi Assist Healthcare Services Limited	40,12,370	-	40,12,370	100%	-
Total	40,12,370	-	40,12,370		

As at March 31, 2025

Promoter name	No. of shares at the beginning of the year	Change during the year	No. of shares at the end of the year	% of total shares	Change during the year
Medi Assist Healthcare Services Limited	40,12,370	-	40,12,370	100%	-
Total	40,12,370	-	40,12,370		

14 Other equity

Particulars	As at March 31, 2026	As at March 31, 2025
(a) Retained earnings		
Balance at the beginning of the year	3,495.07	2,951.07
Movement during the year		
Total comprehensive income for the year (including other comprehensive loss)	185.02	544.00
Balance at the end of the year	3,680.09	3,495.07
(b) Equity instruments through other comprehensive income		
Balance at the beginning of the year	0.19	(0.41)
Movement during the year	(2.09)	0.60
Balance at the end of the year	(1.90)	0.19
(c) Capital reserve		
Balance at the beginning of the year	-	-
Movement during the year	189.34	-
Balance at the end of the year	189.34	-
(d) Other equity		
Balance at the beginning of the year	34.32	28.71
Movement during the year	3.86	5.61
Balance at the end of the year	38.18	34.32
Total (a+b+c+d)	3,905.71	3,529.58

Nature and purpose of reserves**(a) Retained earnings**

Retained earnings are the profits that the Company has earned till date less dividends or other distributions to shareholders. Retained earnings includes re-measurement loss/(gain) on defined benefit plans, net of taxes that will not be reclassified to Statement of Profit and Loss. Retained earnings is a free reserve available to the Company.

(b) Equity instruments through Other Comprehensive Income

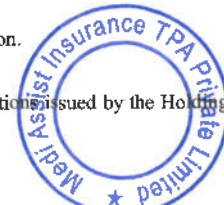
The Company has elected to recognise the changes in fair value of certain investments in equity securities in other comprehensive income. These changes are accumulated within equity instruments through other comprehensive income within equity. The Company transfers amount to retained earnings when the relevant equity securities are de-recognised.

(c) Capital reserve

The capital reserve represents the excess of net assets acquired over the purchase consideration on transfer of business, being a capital transaction.

(d) Other equity

Other equity is mainly on account of Employee stock option compensation expense (ESOP) incurred by the Company on account of ESOP options issued by the Holding company (refer note 30).



Non-current financial liabilities

15 Borrowings (non-current)

Particulars	As at March 31, 2026	As at March 31, 2025
Secured		
Term loan from bank (refer note 15.1)	-	66.58
Loan from Holding Company (refer note 42)**	2,254.52	-
Total	2,254.52	66.58

** The Company has availed an unsecured loan from Holding Company at an interest rate of 8.50% per annum, payable quarterly. The loan is repayable at any time at the option of the Company, but not later than three years from the date of disbursement.

15.1 Details of non-current borrowings and current maturities of non-current borrowings

Particulars	As at March 31, 2026		As at March 31, 2025		Nature of security	Repayment terms
	Non-current	Current	Non-current	Current		
Term loan from bank (secured)	-	-	66.58	33.29	First pari passu charge on entire fixed assets of the entity, both present and future.	The loan shall be repaid in 12 structured quarterly installments commencing on June 7, 2025. However, notwithstanding anything contained in the agreed repayment schedule, the entire loan was fully repaid during FY 2025-26.
Total	-	-	66.58	33.29		

16 Provisions (non-current)

Particulars	As at March 31, 2026	As at March 31, 2025
Provision for employee benefits:		
Gratuity (refer note 29)	335.78	213.44
Total	335.78	213.44

Current financial liabilities

17 (a) Borrowings

Particulars	As at March 31, 2026	As at March 31, 2025
Secured		
Loan repayable on demand from bank*	-	1,300.00
Current maturities on non-current borrowings (refer note 15.1)	-	33.29
Unsecured		
Loan from Holding Company (refer note 42)**	-	400.00
	-	1,733.29

*Working capital limit secured by pari passu charge by way of hypothecation of book debts of the Company.

** The Company has availed an Unsecured loan from Holding Company at an interest rate of 8.50% per annum, payable quarterly. The loan is repayable at any time at the option of the Company, but not later than three years from the date of disbursement.

17 (b) Trade payables

Particulars	As at March 31, 2026	As at March 31, 2025
At amortised cost		
Total outstanding dues of micro enterprises and small enterprises (refer, note 43 for details of dues to micro and small enterprises)	118.85	68.42
Total outstanding dues of creditors other than micro enterprises and small enterprises	429.14	285.17
Total	547.99	353.59

Refer note 42 for trade payables to related parties.

Also refer note 31 for disclosure relating to fair values and financial risk management.

Also for trade payable ageing, refer note 37.

Trade payables (other than outstanding dues of micro and small enterprises) are non interest bearing and are usually settled within 70 - 100 days.

17 (c) Other financial liabilities

Particulars	As at March 31, 2026	As at March 31, 2025
At amortised cost		
Unsecured loan from Holding Company	226.70	110.93
Liabilities for capital goods	2.52	48.55
Interest accrued on loan from Holding Company (refer note 42)	-	2.50
Interest on loan but not due on working capital and term loan	-	0.91
Other payables (refer note 42 for other payable to related parties)	102.94	4.59
Total	332.16	137.28

Also refer note 31 for disclosure relating to fair values and financial risk management.

18 Contract liabilities

Particulars	As at March 31, 2026	As at March 31, 2025
Contract liabilities	2,766.25	2,351.63
Total	2,766.25	2,351.63

Also refer note 21.

19 Provisions (current)

Particulars	As at March 31, 2026	As at March 31, 2025
Provision for employee benefits:		
Gratuity (refer note 29)	108.26	71.91
Employee compensated absences	10.36	10.62
(A)	118.62	82.53
Provision for claims disallowed:		
Balance at the beginning of the year	34.64	37.29
Provision created during the year	84.88	82.37
Reversed/ utilisation during the year	(82.35)	(85.02)
Balance at the end of the year	37.17	34.64
(B)		
Provision for risk & contingency		
Balance at the beginning of the year	-	-
Provision created during the year	58.18	-
Balance at the end of the year	58.18	-
(C)		
Total (A+B+C)	213.97	117.17

20 Other current liabilities

Particulars	As at March 31, 2026	As at March 31, 2025
Statutory liabilities payable*	88.10	61.89
Total	88.10	61.89

*includes statutory dues with respect to goods and services tax, withholding taxes, provident fund etc.

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21 Revenue from operations

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Revenue from operations:		
Third party administration (TPA) fees	7,592.06	6,678.85
Total	7,592.06	6,678.85

(A) Disaggregated revenue information

In the following table, revenue from operations is disaggregated by major service lines and contract type. The Company believes that this disaggregation best depicts how the nature, amount, timing and uncertainty of revenues and cashflows are effected by industry, market and other economic factors.

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Major products/ service lines		
Third party administration (TPA) fees	7,592.06	6,678.85
Total	7,592.06	6,678.85
Timing of transfer of goods and services		
Services rendered at a point in time	74.00	62.81
Services rendered over time	7,518.06	6,616.04
Total	7,592.06	6,678.85
Contract counterparties		
Government schemes	968.52	796.63
Insurance companies	6,623.54	5,882.22
Total	7,592.06	6,678.85
Geography wise		
Within India	7,592.06	6,678.85
Outside India	-	-
Total	7,592.06	6,678.85

(B) Contract balances

(i) The following table provides information about assets and liabilities from contract with customers:

Particulars	As at March 31, 2026	As at March 31, 2025
Trade receivables (refer note 11(b))	2,665.52	2,037.14
Contract liabilities (refer note 18)	2,766.25	2,351.63

Trade receivables are non-interest bearing and the average credit period ranges upto 112 days.

The contract liabilities primarily relate to billings in excess of revenues and confirmation of total revenue over the contract period. The billing schedules agreed with customers could include periodic performance-based payments. Invoices are payable within contractually agreed credit period.

(ii) Significant changes in the contract liabilities balances during the year are as follows:

Particulars	As at March 31, 2026	As at March 31, 2025
Movement in contract liabilities:		
Opening balance	2,351.63	2,181.87
Additions pursuant to business combinations (refer note 40)	450.64	-
Less: Revenue recognised that was included in the contract liability balance at the beginning of the year	(2,802.27)	(2,181.87)
Increase due to invoicing and revenues confirmation during the year (excluding amounts recognised as revenue) during the year	2,766.25	2,351.63
Closing balance	2,766.25	2,351.63

(C) Transaction price allocated to remaining performance obligations

The following table includes revenue expected to be recognised in the future related to performance obligations that are unsatisfied (or partially satisfied) at the reporting date.

Particulars	As at March 31, 2026	As at March 31, 2025
Within 1 year	2,766.25	2,351.63
Total	2,766.25	2,351.63

(D) Reconciling the amount of revenue recognised in the statement of profit and loss with the contracted price

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Revenue as per contracted price	7,592.06	6,678.85
Adjustments to arrive at current revenue	-	-
Revenue from operations	7,592.06	6,678.85



22 Other income

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Other non-operating income		
Interest income under the effective interest method on:		
- Income tax refund	30.70	25.37
- Term deposits	28.16	68.07
- Financial assets at amortised cost	3.35	9.17
Net gain on financial assets measured at fair value through profit and loss	-	36.25
Profit on sale of investments in mutual funds	49.65	18.65
Gain on modification / termination of lease contracts	0.32	1.23
Provision no longer required written back	1.50	2.36
Gain on sale of property, plant and equipment (net)	1.35	-
Indemnity claim received	-	1.90
Miscellaneous income	5.95	4.32
Total	120.98	167.32

23 Employee benefits expense

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Salaries, bonus and allowances	2,530.95	2,438.75
Contribution to provident fund and other funds (refer note 29)	122.52	116.10
Gratuity (refer note 29)	61.38	50.38
Employee stock option compensation expense (refer note 30)	3.86	5.61
Staff welfare expenses	64.32	53.83
Total	2,783.03	2,664.67

24 Finance costs

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Interest expense on:		
- Lease liabilities (refer note 4 (b))	39.23	34.17
- Loan from bank	147.21	23.10
- Loan from Holding Company	92.31	2.78
Bank guarantee charges	21.00	2.40
Other interest costs (micro enterprises and small enterprises interest)	3.52	2.30
Bank charges	2.48	-
Total	305.75	64.75

25 Depreciation and amortisation expenses

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Depreciation on property, plant and equipment (refer note 3)	111.03	104.29
Amortisation of right-of-use assets (refer note 4 (a))	135.44	128.14
Amortisation of intangible assets (refer note 6)	165.49	124.86
Total	411.96	357.29

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26 Other expenses

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Software subscription charges (refer note 42)	1,695.48	1,131.49
Subcontracting expenses (refer note 42)	912.62	767.17
Legal and professional	333.08	335.82
Printing and stationery	136.61	127.25
Travelling and conveyance	107.20	104.42
Insurance awareness initiative	127.87	90.21
Provision for claims disallowed	84.88	82.37
Postage and communication	84.19	79.53
Repair and maintenance		
- IT equipment	21.68	29.26
- Others	67.53	62.05
Rent*	54.72	53.05
Housekeeping charges	59.18	51.26
Allowance for expected credit losses on trade receivables and unbilled receivables	21.35	48.04
Power and fuel charges	40.41	41.15
Security expenses	20.52	19.15
Insurance	17.62	15.41
Corporate social responsibility (refer note 39)	14.83	15.20
Enrolment card charges	17.60	14.83
Rates and taxes	10.22	13.29
Provision for doubtful advances	12.94	7.31
Payment to auditors**	6.57	6.79
Director sitting fees	1.20	1.30
Write-off of property, plant and equipment	-	1.27
Bad debts written off	28.46	35.00
Less: utilisation of provision	(28.46)	(35.00)
Miscellaneous expenses	5.06	4.95
Total	3,853.36	3,102.57

* Represents lease rentals for short-term leases and leases of low value assets.

** Payment to auditors (excluding goods and services tax)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
As auditor:		
Audit fee	5.04	5.50
In other capacity:		
Other services (certification fees)	1.10	0.80
Out of pocket expenses	0.43	0.49
Total	6.57	6.79

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27 Contingent liabilities and commitments

Particulars	Notes	As at March 31, 2026	As at March 31, 2025
Contingent liabilities:			
i) Bonus as per The Payment of Bonus (Amendment) Act, 2015 for the period from 1 April, 2014 to 31 March, 2015	(a)	5.71	5.71
ii) Demands raised by income-tax authorities for assessment years 2017-18 on account of disallowance of amortisation on goodwill and prior period expenditure and disallowance u/s 14A to the extent applicable [Amount paid to Income tax authority under protest of Rs. 8.02 million (March 31, 2025: 8.02 million)]		22.46	22.46
iii) Disallowed u/s 40(a)(ia) of the Income-tax Act, 1961, for payments made to various hospitals during the financial year 2007-08 and 2008-09	(b)	464.96	464.96
iv) Demands raised by income tax authorities for assessment years 2018-19, 2019-20 and 2020-21 on account of disallowance of amortization of intangible assets		78.66	78.66
v) Claims against the Company not acknowledged as debt in respect of income-tax matters for Assessment Year 2014-15		9.75	9.75
vi) Demands raised by income tax authorities for assessment years 2022-23 on account of disallowance of employee stock option plan expenses		2.26	2.26
vii) Demands raised by income tax authorities for assessment year 2024-25 on account of disallowance of depreciation on intangibles capitalised.		8.38	-
viii) Demands raised by Goods and Services Tax authorities pursuant to audit proceedings for Financial Years 2017-18 and 2018-19		1.24	1.24
ix) Demand raised by Goods and Services Tax authorities in relation to input tax credit for Financial Year 2019-20		0.61	0.61
x) Demand raised by Goods and Services Tax authorities in relation to input tax credit for Financial Year 2020-21		6.78	6.78
xi) Demand raised by Goods and Services Tax authorities in relation to input tax credit for Financial Year 2024-25		24.46	24.46
Commitments:			
Bank guarantee		245.39	625.61
Estimated amount of contracts, remaining to be executed on capital account and not provided for - net of advances		33.15	2.90

Notes:
(a) The Payment of Bonus (Amendment) Act, 2015 was notified by the Government of India with retrospective effect from April 01, 2014. The Honourable High Court, Karnataka based on the writ petition no. 5272/2016 and 5311/2016, has vide its order dated February 02, 2016, stayed the operation of the said notification for the financial year 2014-15. The obligation to pay the bonus for the financial year 2014-15 will arise only if the High Court disposes off the writ petition in favour of the Government. Hence, the Company has taken a view that an amount of Rs. 5.71 million which is the approximate statutory bonus liability, for the eligible employees in respect of financial year 2014-15, has been considered as an contingent liability.

(b) As per Income tax assessment order, the assessing officer has disallowed u/s 40(a)(ia) on payments made to various hospitals during the financial year 2007-08 and 2008-09 totalling to Rs. 118.92 million Rs. 964.75 million respectively and accordingly raised a demand of Rs. 29.71 million and Rs. 435.25 million u/s 143(3) of the IT Act respectively against Dedicated Healthcare Services TPA (India) Private Limited (DHS). The Company filed an appeal against these above orders as the payments to hospitals were made from the funds received from insurance companies were an advance and all payments were adjusted against the advance received. The payments were not claimed as an expenditure, hence, these cannot be disallowed under said section. The Company received favourable orders from CIT(A) on August 08, 2012, ITAT on December 10, 2014, and the High Court on November 30, 2015. However, the Income Tax department has filed an appeal with the Honourable Supreme Court of India. Further, the Company had acquired DHS on dated September 30, 2016 and pursuant to the merger order dated April 06, 2018, DHS merged with the Company from the appointed date specified in the Scheme i.e. October 01, 2016.

(c) In respect of the contingent liabilities set out above pending resolution of the respective proceedings, it is not practicable for the Company to estimate the timings of cash outflows, if any.

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28 Earnings per share ("EPS")

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Profit attributable to ordinary shareholders		
Net profit from continuing operations for the year attributable to the equity share holders (a)	196.80	571.46
Net (loss) for the year attributable to the equity share holders from discontinued operation (b)	-	(0.82)
Weighted average number of equity shares outstanding for basic EPS (c)*	40,12,370	40,12,370
Weighted average number of equity shares outstanding for diluted EPS (d)**	40,12,370	40,12,370
Basic earnings per share of Rs.10 each from continuing operations [a/c]	49.05	142.42
Diluted earnings per share of Rs.10 each from continuing operations [a/d]	49.05	142.42
Basic earnings per share of Rs.10 each (for discontinued operations) [b/c]	-	(0.20)
Diluted earnings per share of Rs.10 each (for discontinued operations) [b/d]	-	(0.20)
Basic earnings per share of Rs.10 each (for continuing and discontinued operations) [(a+b)/c]	49.05	142.22
Diluted earnings per share of Rs.10 each (for continuing and discontinued operations) [(a+b)/d]	49.05	142.22

* Computation of weighted average number of equity shares used in calculating basic earnings per share is set out below:

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Opening balance	40,12,370	40,12,370
Movement during the year	-	-
Weighted average number of equity shares	40,12,370	40,12,370

** There are no potential equity shares outstanding that would have a dilutive effect on earnings per share. Accordingly, diluted earnings per share is the same as basic earnings per share.

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29 Employee benefits

The Company contributes to the following post-employment plans.

a) Defined contribution plans:

The contributions paid/ payable to employee provident fund, employees state insurance scheme, employees pension schemes and other funds, are determined under the relevant approved schemes and / or statutes and are recognised as expense in the statement of profit and loss during the period in which the employee renders the related service. There are no further obligations other than the contributions payable to the approved trusts/ appropriate authorities.

The Company makes contributions, determined as a specified percentage of employees salaries, in respect of qualifying employees towards employee provident fund and employees state insurance, which are defined contribution plans. The Company has no obligation other than to make the specified contribution. The contributions are charged to the Statement of Profit and Loss as they accrue. The amount recognized as an expense towards contribution to provident fund and employee state insurance for the period aggregated to Rs. 122.52 million (March 31, 2025: Rs. 116.10 million).

b) Defined benefit plans:

The Company has a defined benefit gratuity plan governed by the Payment of Gratuity Act, 1972. The plan entitles an employee who has rendered at least five years of continuous service to receive 15 days salary for every completed year of service or part thereof in excess of six months based on the rate of last drawn salary (basic plus dearness allowance) by the employee concerned. The Company's liability is actuarially determined (using the Projected Unit Credit method) at the end of each year. Actuarial gains/ (losses) are recognised under other comprehensive income in the Statement of Profit and Loss.

Based on the actuarial valuation obtained in this respect, the following table sets out the details of the employee benefit obligation and the plan assets as at balance sheet date:

Particulars	As at March 31, 2026	As at March 31, 2025
Defined benefit obligation	452.64	288.49
Fair value of plan assets	(8.60)	(3.14)
Net defined benefit obligation	444.04	285.35
Current liabilities (refer note 19)	108.26	71.91
Non-current liabilities (refer note 16)	335.78	213.44

i Reconciliation of the net defined benefit liability

The following table shows a reconciliation from the opening balances to the closing balances for net defined benefit liability and its components:

Reconciliation of present value of defined benefit obligation

Particulars	As at March 31, 2026	As at March 31, 2025
Balance at the beginning of the year	288.49	234.12
Addition through business combination (refer note 40)	125.26	-
Benefits paid	(42.19)	(31.55)
Past service cost	24.38	-
Current service cost	42.82	34.56
Interest cost	18.82	16.14
Transfer in/ (out)*	(20.38)	-
Actuarial (gains)/ losses recognised in other comprehensive income		
Changes in financial assumptions	4.24	8.77
Experience adjustment	11.20	8.49
Effect of acquisition	-	17.98
Balance at the end of the year	452.64	288.49

* During the year, certain employees were transferred to the Company from Paramount Health Services & Insurance TPA Private Limited, wholly-owned subsidiary, and from the Company to Medi Assist Healthcare Services Limited, Holding Company. The resulting 'Transfer In' and 'Transfer Out' represent the respective gratuity liabilities transferred between the group entities based on independent actuarial valuations. These adjustments are recognized through inter-company balances to ensure continuity of employee service history, with tax deductions deferred until actual payout.

Reconciliation of present value of plan assets

Particulars	As at March 31, 2026	As at March 31, 2025
Balance at the beginning of the year	3.14	3.29
Addition through business combination (refer note 40)	9.89	-
Contributions paid by the employer	37.81	31.19
Benefits paid	(42.19)	(31.30)
Interest income	0.25	0.32

Return on planned assets recognised in other comprehensive income

Re-measurements on plan assets – loss	(0.30)	(0.36)
Balance at the end of the year	8.60	3.14



29 Employee benefits (continued)**Expense recognised in Statement of Profit and Loss**

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Current service cost	42.82	34.56
Past service cost	24.38	-
Interest cost	18.82	16.14
Less: Interest income	(0.25)	(0.32)
Total	85.77	50.38

Expense recognised in other comprehensive income

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Changes in demographic assumptions	4.24	8.77
Changes in financial assumptions	11.20	8.49
Experience adjustment	-	17.98
Re-measurements on plan assets – gain/ (loss)	0.30	0.36
Total	15.74	35.60

ii. Plan assets

Plan assets comprise the following:

Particulars	As at March 31, 2026	As at March 31, 2025
Managed by - Life Insurance Corporation of India Limited and Reliance Nippon Life Insurance	8.60	3.14
Total	8.60	3.14

The 100% of the plan assets have been invested with insurance company in non-unit linked.

The Company expects to pay Rs. 82.00 million in its contribution to defined benefit plan in financial year 2025-26 (March 31, 2025: Rs. 50.00 million).

The average duration of the defined benefit plan obligation at the end of reporting period is 2 years (March 31, 2025: 2 years).

iii. Actuarial assumptions

The following were the principal actuarial assumptions at the reporting date (expressed as weighted averages):

Particulars	As at March 31, 2026	As at March 31, 2025
Discount rate	6.10%	6.40%
Expected return	6.40%	6.90%
Future salary growth	8.00%	8.00%
Mortality rate	IALM 2012-14 Ult	IALM 2012-14 Ult
Withdrawal rate	30.00%	30.00%

Assumptions regarding future mortality have been based on published statistics and mortality tables.

iv. Sensitivity analysis

Reasonably possible changes at the reporting date to one of the relevant actuarial assumptions, holding other assumptions constant, would have affected the defined benefit obligation by the amount shown below:

Particulars	As at March 31, 2026		As at March 31, 2025	
	Increase	Decrease	Increase	Decrease
Discount rate (1% movement)	(14.45)	15.39	(9.08)	9.62
Future salary growth (1% movement)	14.62	(13.99)	9.38	(9.03)
Rate of employee turnover (1% movement)	(2.11)	2.19	(1.50)	1.55

The sensitivity analyses above have been determined based on a method that extrapolates the impact on defined benefit obligation as a result of reasonable changes in key assumptions occurring at the end of the reporting period. Negative amounts represents decrease and positive amounts represents increase in gratuity liability respectively.

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v. Expected future cash flows

Particulars	As at March 31, 2026		As at March 31, 2025	
	Discounted	Undiscounted	Discounted	Undiscounted
1 st Following year	147.82	152.26	89.96	92.79
2 nd Following year	135.52	148.11	83.21	91.32
3 rd Following year	106.51	123.50	68.72	80.25
4 th Following year	93.52	115.06	59.73	74.21
5 th Following year	77.53	101.20	49.81	65.84
Thereafter	191.73	290.60	120.98	187.14

vi. Description of risk exposures:

Valuations are based on certain assumptions, which are dynamic in nature and vary over time. As such Company is exposed to various risks as follow -

- a) Salary increases- Actual salary increases will increase the plan's liability. Increase in salary increase rate assumption in future valuations will also increase the liability.
- b) Investment risk- If plan is funded then assets liabilities mismatch and actual investment return on assets lower than the discount rate assumed at the last valuation date can impact the liability.
- c) Discount rate- Reduction in discount rate in subsequent valuations can increase the plan's liability.
- d) Mortality- Actual deaths & disability cases proving lower or higher than assumed in the valuation can impact the liabilities.
- e) Withdrawals- Actual withdrawals proving higher or lower than assumed withdrawals and change of withdrawal rates at subsequent valuations can impact plan's liability.

(c) Other long-term employee benefits:

The Company provides for compensated absences to its employees. The employees can carry-forward a portion of the unutilised accrued compensated absences and utilise it in future service years. During the year ended March 31, 2026, the Company has recognized/ incurred (credit)/ expense arising from remeasurement of compensated absences amounting to Rs. (7.82) million [March 31, 2025; Rs. 3.33 million]. The Company determines the expense for compensated absences basis the actuarial valuation of the present value of the obligation, using the Projected Unit Credit Method.

- (d) The Holding Company has instituted a self-funded scheme for providing hospitalization benefits for all employees of the Group. Medi Assist Insurance TPA Private Limited as a part of group has availed the same scheme and extended the benefits to its own employees.

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30 Employee share based payment**Employee Stock Option Scheme 2013 ("ESOS 2013") Plan of Medi Assist Healthcare Services Limited ("the Holding Company")**

Medi Assist Healthcare Services Limited has an 'ESOS 2013' Scheme (employee share purchase plan) whereby specified employees of the Company have been given a right to purchase shares of the Holding Company. The Company's eligible employees are issued Employee Stock Option Scheme 2013 ("ESOS 2013") of its Holding Company to enable the employees of the Company to participate in the future growth and success of the Group. These options which confer a right but not an obligation on the employee to apply for equity shares of the Holding Company once the terms and conditions set forth in the Employee Stock Option Scheme 2013 ("ESOS 2013") and the option agreement have been met. Vesting of options is subject to continued employment with the Company and meeting the requisite performance parameters.

The Company had below share based payment arrangement under ESOS 2013 as on March 31, 2026:

Particulars	Date of grants	Number of option granted	Exercise price (in Rs.)
Grant I	01-Jul-21	5,66,712	256.00
Grant II	01-Jul-22	1,00,000	273.00
Grant III	01-Jul-23	13,000	281.00

Conditions

Vesting condition	Continued employment with the Company and fulfilment of performance parameters
Exercise period	Exercise on listing / strategic sale
Method of settlement	Equity

Vesting schedule

	Grant I	Grant II	Grant III
At the end of one year	10%	10%	10%
At the end of two years	20%	20%	20%
At the end of three years	30%	30%	30%
At the end of four years	40%	40%	40%

Reconciliation of outstanding employee stock options:**For the year ended March 31, 2026**

Particulars	Shares arising out of options	Range of exercise prices in Rs.	Weighted average exercise price in Rs.	Weighted average remaining contractual life
Outstanding as at April 1, 2025	3,64,498	256 to 281	256 to 281	1.75 to 3.00
Add: Options granted during the year	-	-	-	-
Less: Options exercised during the year	(1,32,600)	256 to 273	256 to 273	-
Options outstanding at March 31, 2026	2,31,898	256 to 281	256 to 281	1.75 to 3.00
Exercisable options at March 31, 2026	74,080	256 to 281	256 to 281	1.25 to 2.25

For the year ended March 31, 2025

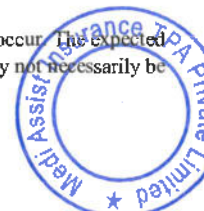
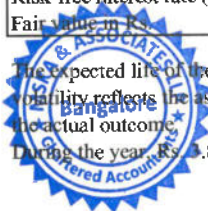
Particulars	Shares arising out of options	Range of exercise prices in Rs.	Weighted average exercise price in Rs.	Weighted average remaining contractual life
Outstanding as at April 1, 2024	4,86,696	256 to 273	256 to 273	2.75 to 4.00
Add: Options granted during the year	-	-	-	-
Less: Options exercised during the year	(1,22,198)	256 to 273	256 to 273	-
Options outstanding at March 31, 2025	3,64,498	256 to 281	256 to 281	1.75 to 3.00
Exercisable options at March 31, 2025	66,336	256 to 281	256 to 281	1.25 to 2.25

Valuation of stock option

Options have been valued based on fair value method as described under Ind AS 102 "Share based payments", using Black Scholes valuation options pricing model, by using the fair value of the Company's shares on the grant date.

Particulars	Grant I	Grant II	Grant III
Grant date	01-Jul-21	01-Jul-22	01-Jul-23
Share price in Rs.	257.35	273.00	280.41
Exercise price in Rs.	256.00	273.00	281.00
Expected volatility	33.75%	31.78%	37.85% to 43.06%
Expected life	4.00	4.00	4.00
Dividend yield	0.97%	0.97%	0.78%
Risk-free interest rate (based on government bonds)	5.24%	6.83%	6.88% to 6.97%
Fair value in Rs.	81.07	91.62	107.96

The expected life of the options is based on historical data and current expectations and is not necessarily indicative of exercise patterns that may occur. The expected volatility reflects the assumption that the historical volatility over a period similar to the life of the options is indicative of future trends, which may not necessarily be the actual outcome. During the year Rs. 3.86 million (March 31, 2025 : Rs. 5.61 million) has been recognised as an expense for the year.



31 Financial Instruments – fair values and risk management

A. Accounting classification and fair values

As at March 31, 2026								
Particulars	Carrying amount				Fair value			
	FVTPL *	FVOCI **	Amortised cost	Total	Level 1	Level 2	Level 3	Total
Financial assets #								
Non-current								
Investments	-	10.70	806.73	817.43	10.70	-	-	10.70
Other financial assets	-	-	-	-	-	-	-	-
Security deposits	-	-	65.41	65.41	-	-	-	-
Earnest money deposits	-	-	25.62	25.62	-	-	-	-
Bank deposits with more than 12 months maturity	-	-	153.33	153.33	-	-	-	-
Current								
Investments in mutual funds	-	-	-	-	-	-	-	-
Trade receivables	-	-	2,665.52	2,665.52	-	-	-	-
Cash and cash equivalents	-	-	249.34	249.34	-	-	-	-
Bank balances other than cash and cash equivalents above	-	-	115.87	115.87	-	-	-	-
Other financial assets	-	-	208.98	208.98	-	-	-	-
Total	-	10.70	4,290.80	4,301.50	10.70	-	-	10.70
Financial liabilities #								
Non-current								
Borrowings	-	-	2,254.52	2,254.52	-	-	-	-
Lease liabilities	-	-	336.55	336.55	-	-	-	-
Current								
Borrowings	-	-	-	-	-	-	-	-
Lease liabilities	-	-	159.48	159.48	-	-	-	-
Trade payables	-	-	547.99	547.99	-	-	-	-
Other financial liabilities	-	-	332.16	332.16	-	-	-	-
Total	-	-	3,630.70	3,630.70	-	-	-	-

As at March 31, 2025								
Particulars	Carrying amount				Fair value			
	FVTPL *	FVOCI **	Amortised cost	Total	Level 1	Level 2	Level 3	Total
Financial assets #								
Non-current								
Investments	-	11.13	-	11.13	11.13	-	-	11.13
Other financial assets	-	-	-	-	-	-	-	-
Security deposits	-	-	39.46	39.46	-	-	-	-
Earnest money deposits	-	-	0.98	0.98	-	-	-	-
Bank deposits with more than 12 months maturity	-	-	127.76	127.76	-	-	-	-
Current								
Investments in mutual funds	2,340.23	-	-	2,340.23	2,340.23	-	-	2,340.23
Trade receivables	-	-	2,037.14	2,037.14	-	-	-	-
Cash and cash equivalents	-	-	593.91	593.91	-	-	-	-
Bank balances other than cash and cash equivalents above	-	-	728.82	728.82	-	-	-	-
Other financial assets	-	-	260.32	260.32	-	-	-	-
Total	2,340.23	11.13	3,788.39	6,139.75	2,351.36	-	-	2,351.36
Financial liabilities #								
Non-current								
Lease liabilities	-	-	380.20	380.20	-	-	-	-
Borrowings	-	-	66.58	66.58	-	-	-	-
Current								
Borrowings	-	-	1,733.29	1,733.29	-	-	-	-
Lease liabilities	-	-	102.19	102.19	-	-	-	-
Trade payables	-	-	353.59	353.59	-	-	-	-
Other financial liabilities	-	-	137.28	137.28	-	-	-	-
Total	-	-	2,773.13	2,773.13	-	-	-	-

* FVTPL - fair value through profit and loss

** FVOCI - fair value through other comprehensive income

The management assessed that other current financial assets (loans to employees, security deposit etc.), cash and cash equivalents, bank balances, trade receivables, trade payables, lease liabilities and other financial liabilities approximate their carrying amounts largely due to the short-term maturities of these instruments.

There has been no transfer between levels during the current year or the previous year.

The following methods and assumptions were used to estimate the fair values:

- The fair values of the units of mutual fund schemes are based on net asset value at the reporting date.
- All other financial assets except mutual funds and financial liabilities are recognised at amortised cost. Hence, there are no financial assets/ liabilities classified under Level 2 and Level 3.

Level 1 - Quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2 - Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).

Level 3 - Inputs for the assets or liabilities that are not based on observable market data (unobservable inputs).

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32 Financial risk management

Risk management framework

The Company's management has overall responsibility for the establishment and oversight of the risk management framework.

The Company's management monitors compliance with the risk management policies and procedures, and reviews the adequacy of the risk management framework in relation to the risks faced by the Company. The management is assisted in its oversight role by internal audit. Internal audit undertakes both regular and ad-hoc reviews of risk management controls and procedures, the results of which are reported to the management.

The Company's principal financial liabilities comprise trade and other payables. The main purpose of these financial liabilities is to finance the Company's operations. The Company's principal financial assets include investments, trade and other receivables, cash and cash equivalents, bank balances and security deposits that are out of regular business operations.

Management assessment of recoverability of trade receivables: During the year, the Company carried out a detailed customer-wise assessment of the recoverability of the trade receivables. Basis that assessment, the Company has created an allowance for expected credit losses on trade receivables which the management considers as adequate.

The Company has exposure to the following risks arising from financial instruments:

- Market risk;
- Credit risk, and
- Liquidity risk

(i) Market risk

Market risk is the risk that changes in market prices – such as interest rates and equity prices – will affect the Company's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return. Material investments within the portfolio are managed on an individual basis and all buy and sell decisions are approved by the appropriate authority.

The Company's fixed rate fixed deposit are carried at amortised cost. They are therefore not subject to interest rate risk as defined in Ind AS 107, since neither the carrying amount nor the future cash flows will fluctuate because of a changes in market interest rates.

(a) Foreign currency risk

The Company primarily renders services and avails goods and services in domestic currency i.e. INR. Hence, no exposure to currency risk.

(b) Equity price risk

The Company's investment in listed and unlisted equity and preference securities are susceptible to market price risk arising from uncertainties about the future value of investment in these securities. The Company manages these price risks through strategic investments and placing limits on individual investments. The investments reports are submitted to the senior management and the Board reviews and approves these investment decisions.

Exposure in mutual funds

The Company manages the surplus funds majorly through investments in mutual fund schemes. The price of investment in these mutual fund schemes is reflected through Net Asset Value (NAV) declared by the Asset Management Company on daily basis as reflected by the movement in the NAV of invested schemes. The Company is exposed to price risk on such investments. The investments reports are submitted to the senior management and the Board reviews and approves these investment decisions.

(c) Interest rate risk

The Company has no variable interest rate borrowings and there is no significant exposure to interest rate risk.

(ii) Credit risk

Credit risk is the risk of financial loss to the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the Company's receivables from customers.

- a. Trade receivables
- b. Unbilled receivables
- c. Cash equivalents and other bank balances
- d. Other financial assets

(a) Trade receivable and contract assets

The Company's exposure to credit risk is influenced mainly by the individual characteristics of each customer. Credit risk is managed through credit approvals and continuously monitoring the creditworthiness of customers to which the Company grants credit terms in the normal course of business.

The Company individually monitors the sanctioned credit limits as against the outstanding balances. Accordingly, the Company makes specific provisions against such trade receivables wherever required and monitors the same at periodic intervals.

The Company establishes an allowance for impairment that represents its estimate of expected losses in respect of trade receivables.

The maximum exposure to credit risk for trade receivables is as follows:

Particulars	As at March 31, 2026	As at March 31, 2025
Trade receivables	1,363.21	832.57
Unbilled receivables	1,514.24	1,309.65
Total	2,877.45	2,142.22

Impairment

The movement in the allowance for impairment in respect of trade receivables during the year is as follows:

Particulars	As at March 31, 2026	As at March 31, 2025
Balance at the beginning of the year	99.53	84.21
Impairment loss recognized (from continuing operations and discontinued operations)	135.31	48.04
Amounts utilised	(65.02)	(32.72)
Balance at the end of the year	169.82	99.53

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32 Financial instruments – Fair values and risk management (continued)

Management assessment of recoverability of trade receivables

Trade receivables forms a significant part of the financial assets carried at amortized cost. The Company has performed detailed customer wise specific assessment of recoverability of the trade receivables and has accordingly recognised the impairment loss. Further, the Company is closely monitoring the developments across various business lines. Basis the aforesaid detailed assessment made by Management, provision made towards trade receivables is considered adequate.

(b) Unbilled receivables

Unbilled receivables forms a significant part of the financial assets carried at amortized cost. The Company has performed detailed customer wise specific assessment of recoverability of the unbilled receivables and has accordingly recognised the impairment loss. Further, the Company is closely monitoring the developments across various business lines. Basis the aforesaid detailed assessment made by Management, provision made towards unbilled receivables is considered adequate.

The movement in the allowance for expected credit losses in respect of unbilled receivables during the year was as follows:

Particulars	As at March 31, 2026	As at March 31, 2025
Balance at the beginning of the year	5.55	7.83
Amounts utilised/reversed	36.56	(2.28)
Balance at the end of the year	42.11	5.55

Cash and cash equivalents and other bank balances

The cash and cash equivalents and other bank balances are held with bank and financial institution counterparties.

Other financial assets

The Company has performed detailed party wise specific assessment of recoverability of the other financial assets and has accordingly recognised the impairment loss. Further, the Company is closely monitoring the developments across various business lines. Basis the aforesaid detailed assessment made by management, provision made towards trade receivables is considered adequate.

Other than financial assets mentioned above, none of the Company's financial assets are either impaired, and there were no indications that defaults in payment obligations would occur.

(iii) Liquidity risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The Company's approach to managing liquidity is to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when they are due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Company's reputation.

Exposure to liquidity risk

The following are the remaining contractual maturities of financial liabilities at the reporting date. The amounts are gross and undiscounted, and include estimated interest payments and exclude the impact of netting agreements:

As at March 31, 2026

Particulars	Contractual cash flows					Total
	Carrying amount	0-12 months	1-2 years	2-5 years	More than 5 years	
Non current and current, non-derivative financial liabilities						
Borrowings	2,254.52	-	2,254.52	-	-	2,254.52
Trade payables	547.99	547.99	-	-	-	547.99
Other financial liabilities	332.16	332.16	-	-	-	332.16
Total	3,134.67	880.15	2,254.52	-	-	3,134.67

As at March 31, 2025

Particulars	Contractual cash flows					Total
	Carrying amount	0-12 months	1-2 years	2-5 years	More than 5 years	
Non-current and current, non-derivative financial liabilities						
Borrowings	1,799.87	1,733.29	33.29	33.29	-	1,799.87
Trade payables	353.59	353.59	-	-	-	353.59
Other financial liabilities	137.28	137.28	-	-	-	137.28
Total	2,290.74	2,224.16	33.29	33.29	-	2,290.74

Capital management

For the purpose of the Company's capital management, capital includes issued equity capital and all other equity reserves attributable to the equity holders of the Company. The primary objective of the Company's capital management is to maximise the shareholder's value.

The Company's policy is to maintain a strong capital base so as to maintain investor, creditor and market confidence and to sustain future development of the business. The Company's capital structure includes debt and is influenced by the changes in regulatory framework, government policies, available options of financing and the impact of the same on the liquidity position.

The Company monitors capital using a ratio of 'adjusted net debt' to 'adjusted equity'. For this purpose, adjusted net debt is defined as total liabilities, including interest-bearing loans and borrowings less cash and cash equivalents and other bank balances.

The Company's adjusted net debt to equity ratio is analysed as follows:

Particulars	Notes	As at March 31, 2026	As at March 31, 2025
Borrowings	15 & 17(a)	2,254.52	1,799.87
Lease liabilities	4(b)	496.03	482.39
Less:			
Cash and cash equivalents	11 (c)	(249.34)	(593.91)
Other bank balances	11 (d)	(115.87)	(728.82)
Adjusted net debt		2,385.34	959.53
Equity share capital	13	40.12	40.12
Other equity	14	3,905.71	3,529.58
Total equity		3,945.83	3,569.70
Gearing ratio		0.60	0.27

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33 Movement in deferred tax

i. Movement in deferred tax balances for the period ended March 31, 2026

Particulars	Deferred tax (liabilities) / assets as at April 01, 2025	Recognised Statement Profit and Loss	in other comprehensive income (OCI)	in Deferred (liabilities) / as at March 2026	Deferred tax assets	Deferred tax liabilities	tax
Property plant and equipment and other intangible assets	(25.92)	3.98	-	(21.94)	-	(21.94)	
Additions on account of business combination (refer note 40)	-	(107.42)	-	-	-	-	
Right-of-use assets	(115.33)	1.80	-	(113.53)	-	(113.53)	
Lease liabilities	121.41	3.43	-	124.84	124.84	-	
Employee benefits	75.69	84.30	2.30	162.30	162.30	-	
Allowance for expected credit losses on trade receivables and other receivables	37.06	67.90	-	104.96	104.96	-	
Provision for doubtful advances and deposits	-	-	-	-	-	-	
Financial liabilities	(8.80)	8.80	-	-	-	-	
Investments	5.25	(3.63)	-	1.62	1.62	-	
Security deposit	8.72	0.64	-	9.36	9.36	-	
Provision for claims disallowed	11.11	5.07	-	16.18	16.18	-	
Temporary differences on expenses	109.19	64.87	2.30	283.79	419.26	(135.47)	
Total							

ii. Movement in deferred tax balances for the period ended March 31, 2025

Particulars	Deferred tax (liabilities) / assets as at April 01, 2024	Recognised Statement Profit and Loss	in other comprehensive income (OCI)	in Deferred (liabilities) / as at March 2025	Deferred tax assets	Deferred tax liabilities	tax
Property plant and equipment and other intangible assets	(118.87)	92.95	-	(25.92)	5.95	(31.87)	
Right-of-use assets	(59.13)	(56.20)	-	(115.33)	-	(115.33)	
Lease liabilities	63.91	57.50	-	121.41	121.41	-	
Employee benefits	59.46	7.27	8.96	75.69	75.69	-	
Allowance for expected credit losses on trade receivables and other receivables	31.83	5.23	-	37.06	37.06	-	
Provision for doubtful advances and deposits	(0.59)	(8.13)	(0.08)	(8.80)	-	(8.80)	
Investments	2.89	2.36	-	5.25	5.25	-	
Security deposit	23.82	(23.82)	-	-	-	-	
Business loss	5.42	3.30	-	8.72	8.72	-	
Provision for claims disallowed	20.70	(9.59)	-	11.11	11.11	-	
Temporary differences on expenses	29.44	70.88	8.88	109.19	265.18	(155.99)	
Total							

The Company assesses tax assets and liabilities if and only if it has a legally enforceable right to set off current tax assets and current tax liabilities and the deferred tax assets and deferred tax liabilities and the deferred tax assets and deferred tax liabilities will be recovered.

Significant management judgement is required in determining provision for income tax, deferred income tax assets and liabilities and recoverability of deferred income tax assets. The recoverability of deferred income tax assets is based on estimates of taxable income and the period over which deferred income tax assets will be recovered.



34 Tax expense

(a) Amounts recognised in Statement of Profit and Loss

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Current tax	122.88	157.71
Adjustment of tax relating to earlier years	8.75	(1.40)
Deferred tax	(64.87)	(70.88)
Total tax expense	66.76	85.43

(b) Amounts recognised in Other Comprehensive Income (OCI)

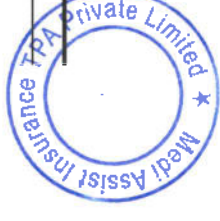
Particulars	For the year ended March 31, 2026			For the year ended March 31, 2025		
	Before tax	Tax benefit	After tax	Before tax	Tax benefit	After tax
Items that will not be reclassified subsequently to Statement of Profit and Loss						
Re-measurement of defined benefit (assets)/liabilities	(15.74)	2.30	(13.44)	(35.60)	8.96	(26.64)
Fair value changes in equity instrument through other comprehensive income	(0.43)	-	(0.43)	0.68	(0.08)	0.60
Total	(16.17)	2.30	(13.87)	(34.92)	8.88	(26.04)

(c) Reconciliation of tax expenses and accounting profit multiplied by India's domestic tax rate:

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Accounting profit before tax from continuing operations	263.56	656.89
Statutory income tax rate	25.17%	25.17%
Tax using Company's statutory rate	66.33	165.33

Tax effect of:

Effect of expenses not deductible for tax computation	3.73	5.50
Adjustment of tax relating to earlier years	3.52	(1.40)
Gratuity transfer to holding company	5.22	-
PLI transfer to holding company	0.99	-
Deferred tax asset not created earlier on bonus and claim disallowed	-	(2.28)
Additional tax depreciation benefit on customer relationship acquired from Raksha	-	(79.38)
Permanent difference on amortisation on intangibles asset on account of business combinations (refer note 40)	(20.63)	-
Other permanent differences	7.60	(2.34)
Total	66.76	85.43



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35 Summary of discontinued operations

The financial performance and cash flows for discontinued operations:

Discontinued operation of investigation income (Life Insurance Corporation of India)

- I During the financial year 2023-24, the Company has decided to discontinue the business operations pertaining to claims investigation business which are mainly generating from claims investigation services provided to Life Insurance Corporation of India (LIC). The Company has disclosed the discontinuation of claims investigation business as discontinued operations as per the requirement of Ind AS 105 'Non current asset held for sale and Discontinued operation'.

Particulars	As at March 31, 2026	As at March 31, 2025
Trade receivables (net of expected loss)	-	-
Unbilled receivables	-	0.15
	-	0.15
Trade payables	-	0.38
Other payables	-	-
	-	0.38
Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Revenue		
Revenue from operations	-	7.44
Total income	-	7.44
Expenses		
Employee benefit expenses	-	3.68
Other expenses	-	4.58
Total expenses	-	8.26
(Loss) before tax from discontinued operation	-	(0.82)
Tax credit / (expense)*		
Related to pre-tax profit/(loss)	-	-
	-	-
(Loss) after tax from discontinued operation	-	(0.82)

* Adjusted with current year tax expense

II Net cash flows attributable to the discontinued operations

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Net cash generated/ (used) in from operating activities (A)	-	(0.82)
Net cash generated/ (used) in investing activities (B)	-	-
Net cash generated/ (used) in financing activities (C)	-	-
Net decrease in cash and cash equivalents (A+B+C)	-	(0.82)

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36 Trade receivable ageing:

As at March 31, 2026

Particulars	Outstanding for following periods from due date of payment						
	Unbilled	Not due	Less than 6 Months	6 Months - 1 Year	1-2 Years	2-3 Years	More than 3 Years
Expected credit loss rate	100%*	-	-	25%	100%	100%	100%
Undisputed trade receivable - considered good	1,472.13	346.20	730.89	114.32	1.98	-	-
Undisputed trade receivable - which have significant increase in credit risk	-	-	-	-	-	-	-
Undisputed trade receivable - credit impaired	42.11	3.87	9.34	43.74	62.82	36.16	13.89
Disputed trade receivable - considered good	-	-	-	-	-	-	-
Disputed trade receivable - which have significant increase in credit risk	-	-	-	-	-	-	-
Disputed trade receivable - credit impaired	-	-	-	-	-	-	-
Total	1,514.24	350.07	740.23	158.06	64.80	36.16	13.89
Less: allowance on expected credit losses							
Total							

As at March 31, 2025

Particulars	Outstanding for following periods from due date of payment						
	Unbilled	Not due	Less than 6 Months	6 Months - 1 Year	1-2 Years	2-3 Years	More than 3 Years
Expected credit loss rate	100%*	-	-	25%	100%	100%	100%
Undisputed trade receivable - considered good	1,304.10	128.48	531.06	73.50	-	-	-
Undisputed trade receivable - which have significant increase in credit risk	-	-	-	-	-	-	-
Undisputed trade receivable - credit impaired	5.55	-	0.03	22.31	51.48	23.50	2.21
Disputed trade receivable - considered good	-	-	-	-	-	-	-
Disputed trade receivable - which have significant increase in credit risk	-	-	-	-	-	-	-
Disputed trade receivable - credit impaired	-	-	-	-	-	-	-
Total	1,309.65	128.48	531.09	95.81	51.48	23.50	2.21
Less: allowance on expected credit losses							
Total							

*For unbilled receivables aged more than 6 months ECL, rate is 100%.

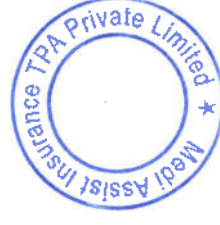


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37 Trade payable ageing schedule:

As at March 31, 2026	Outstanding for the following periods from due date of payments					
	Unbilled dues	Not due	Less than 1 year	1-2 years	2-3 years	More than 3 years
Particulars						Total
Total outstanding dues of micro enterprises and small enterprises	48.22	38.87	18.70	4.09	-	8.97
Total outstanding dues of creditors other than micro enterprises and small enterprises	178.43	1.55	240.84	1.47	-	-
Total outstanding dues of micro enterprises and small enterprises	-	-	-	-	-	-
Total outstanding dues of creditors other than micro enterprises and small enterprises	-	-	-	-	6.85	6.85
Total	226.65	40.42	259.54	5.56	6.85	8.97
547.99						
As at March 31, 2025	Outstanding for the following periods from due date of payments					
	Unbilled dues	Not due	Less than 1 year	1-2 years	2-3 years	More than 3 years
Particulars						Total
Total outstanding dues of micro enterprises and small enterprises	48.60	10.94	8.08	0.55	0.12	0.14
Total outstanding dues of creditors other than micro enterprises and small enterprises	100.83	8.82	173.95	0.88	0.59	0.09
Total outstanding dues of micro enterprises and small enterprises	-	-	-	-	-	-
Total outstanding dues of creditors other than micro enterprises and small enterprises	-	-	-	-	-	-
Total	149.43	19.76	182.03	1.43	0.71	0.23
353.59						



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38 Ratios

Sr. No.	Ratio	Numerator / denominator	March 31, 2026		March 31, 2025		% Change from March 31, 2025 to March 31, 2026	Reason for change by more than 25%
			Amount	Ratios	Amount	Ratios		
1	Current ratio	= Current assets / Current liabilities	3,603.36	0.88	6,227.88	1.28	(32%)	Due to decrease in net current assets.
			4,107.95		4,857.04			
2	Debt- equity ratio	= Total debt / Shareholder's equity	2,750.55	0.70	5,517.26	1.55	(55%)	Due to repayment of borrowings and increase in other equity base due to profits.
			3,945.83		3,569.70			
3	Debt service coverage ratio	= Earnings available for debt service / Debt service	914.51	2.31	993.50	5.76	(60%)	Due to decrease in earning for borrowings.
			396.28		172.34			
4	Return on equity ("ROE")	= Net profits after taxes - preference dividend / Average shareholder's equity	196.80	0.05	570.64	0.17	(70%)	Due to decrease in net profit after tax.
			3,757.77		3,294.60			
5	Inventory turnover ratio	= Cost of goods sold / Average inventory	-	-	-	-	-	-
			-		-			
6	Trade receivables turnover ratio	= Net credit sales / Average accounts receivable	7,592.06	3.23	6,678.85	3.62	(11%)	-
			2,351.33		1,845.83			
7	Trade payables turnover ratio	= Net credit purchases / Average accounts payable	3,853.36	8.55	3,102.57	7.77	10%	-
			450.79		399.31			
8	Net capital turnover ratio	= Net sales / Working capital	7,592.06	(15.05)	6,678.85	4.87	(409%)	Due to reduction in working capital.
			(504.59)		1,370.84			
9	Net profit ratio	= Net profit after tax / Net sales	196.80	0.03	570.64	0.09	(70%)	Due to decrease in net profit after tax.
			7,592.06		6,678.85			
10	Return on capital employed (ROCE)	= Earning before interest and taxes / Capital employed	569.31	0.14	721.64	0.20	(27%)	Due to decrease in earning before interest and taxes.
			3,945.83		3,636.28			
11	Return on investment	= Income generated from invested funds / Average invested funds in treasury investments	77.81	0.05	122.97	0.06	(13%)	-
			1,592.46		2,198.31			

Note: The Company has disclosed all applicable financial ratios in accordance with the requirements of Schedule III to the Companies Act, 2013. However, certain ratios have not been presented as they are not applicable based on the nature of the Company's operations.



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(All amounts are in Indian Rupees in millions, unless otherwise stated)

39 Details of Corporate Social Responsibility (CSR) expenditure

As per section 135 of the Act, a company meeting the applicability threshold, needs to spend atleast 2% of its average net profit for the immediately preceding three financial years on corporate social responsibility (CSR) activities.

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
(a) Gross amount required to be spent by the Company during the year	14.83	15.20
(b) Amount approved by Board to be spent during the year	14.83	15.20
(c) Amount of expenditure incurred	14.83	15.20
(d) Shortfall at the end of the year	-	-
(e) Total of previous years shortfall	-	-
(f) Reason for shortfall	-	-
(g) Nature of CSR activities	The area for CSR activities is livelihood enhancement and employment enhancing vocational skills by way of providing training in a wide array of functional areas to persons at various locations of the Company across India. The area for CSR activities is livelihood enhancement and employment enhancing vocational skills by way of providing training in a wide array of functional areas to persons at various locations of the Company across India.	

Movement of CSR expense during the year 2025-26

Opening Balance	Amount required to be spent during the year	Amount spent during the year	Closing balance
-	14.83	(14.83)	-

Movement of CSR expense during the year 2024-25

Opening Balance	Amount required to be spent during the year	Amount spent during the year	Closing balance
-	15.20	(15.20)	-

40 Business combination

I Acquisition of Third-party administrator services business of Raksha Health Insurance TPA Private Limited

On March 22, 2023, Medi Assist Insurance TPA Private Limited ("the Company") entered into a Share Purchase Agreement ("SPA") with the shareholders of Raksha Health Insurance TPA Private Limited ("Raksha") to acquire 100% equity interest in Raksha for a consideration of Rs. 1,205.00 million. The acquired business has been included in the Company's financial statements with effect from 31 August 2023, being the date on which the Company acquired control over the business.

The Board of Directors of the Company in its meeting held on August 12, 2024, approved the Schemes of Amalgamation ("the Scheme") Raksha with the Company as per the provisions of Section 233 of the Companies Act 2013 read with Rule 25 (Compromises, Arrangements and Amalgamations) Rules 2016.

Pursuant to the approval of the Scheme by the Office of the Regional Director, South East Region, Ministry of Corporate Affairs, Hyderabad vide its order dated November 20, 2024, Raksha, a subsidiary of the Company merged with the Company with effect from the appointed date of April 01, 2024. The Company has given effect to the Scheme from the appointed date specified in the Scheme. The said merger of Raksha with the Company falls under the business combinations of entities under common control as per Appendix C of Ind AS 103 "Business Combination". Accordingly, the Company's comparative period financial information has been restated with effect from its date of acquisition i.e. August 31, 2023 (Acquisition date) as per the requirements of Ind AS 103 -Appendix C "Business combinations under common control".

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40 Business combination (continued)

II Acquisition of Third-party administrator services business of Paramount Health Services & Insurance TPA Private Limited

A On August 26, 2024, Medi Assist Insurance TPA Private Limited ("Transferee Company"/"MAITPA") had entered into Share Purchase Agreement ("SPA") with Paramount Health Services & Insurance TPA Private Limited ("Transferor Company"/"Paramount") and the Shareholders of the Transferor Company, to purchase 100% equity shares of Transferor Company at a total enterprise value of Rs. 3,118.00 million (Rupees three thousand one hundred eighteen million only) (subject to closing adjustments) which is subject to fulfilment of conditions precedent as defined in the SPA. Regulatory approval from Insurance Regulatory and Development Authority of India (IRDAI) was received on May 13, 2025.

On July 01, 2025, the Company has completed acquisition of 100% equity stake in Paramount upon payment of the purchase consideration of Rs. 4,124.40 million after closing adjustments as per share purchase agreement, and the share transfer was duly executed. Consequently, Paramount became a wholly-owned subsidiary of MAITPA.

B Consideration transferred:

The total fair value of the consideration transferred is determined as follows:

Particulars	Amount (in millions)
Cash	4,124.40
Total fair value of the consideration transferred for purpose of computing goodwill	4,124.40

C Identifiable assets acquired and liabilities assumed:

The following table summarises the recognised amounts of assets acquired and liabilities assumed at the date of acquisition:

Particulars	Carrying amount	Fair value adjustment	Fair value
Assets acquired:			
Property, plant and equipment	77.26	-	77.26
Right-of-use assets	141.15	-	141.15
Intangible assets	18.77	-	18.77
Customer relationship*	-	1,375.00	1,375.00
Non-compete fee#	-	5.00	5.00
Non-current investments	40.23	-	40.23
Income tax assets (net)	-	-	-
Other non-current financial assets	41.28	-	41.28
Deferred tax assets (net)	65.49	-	65.49
Other Non current assets	1.37	-	1.37
Non-current tax asset	164.74	-	164.74
Investments	1,029.13	-	1,029.13
Trade receivables	390.98	-	390.98
Cash and cash equivalents	181.96	-	181.96
Other current financial assets	5.38	-	5.38
Other current assets	16.18	-	16.18
Total assets acquired (a)	2,173.92	1,380.00	3,553.92
Liabilities assumed:			
Lease liabilities	143.84	-	143.84
Borrowings	49.93	-	49.93
Trade payables	168.47	-	168.47
Other financial liabilities	194.67	-	194.67
Deferred tax liabilities (net)@	-	347.30	347.30
Contract liabilities	459.56	-	459.56
Other current liabilities	36.69	-	36.69
Provision for employee benefits**	225.26	-	225.26
Total liabilities assumed (b)	1,278.42	347.30	1,625.72
Net identifiable assets acquired (a-b)	895.50	1,032.70	1,928.20

* Useful life of this assets has been determined as 10 years.

Useful life of this assets has been determined as 3 years.

** Includes provision towards gratuity and leave encashment.

@ Created in Consolidated Financial Statements.

The fair value of trade receivables amounts to Rs. 390.98 million which approximately equal to its carrying value and the contractual amount. None of the trade receivables are credit impaired and it is expected that the full contractual amount can be collected.

D Calculation of goodwill:

The excess of the consideration transferred over the fair value of the net assets acquired is allocated to goodwill as computed below:

Particulars	Amount
Total fair value of the consideration transferred for purpose of computing goodwill	4,124.40
Less: fair value of net identifiable assets acquired	(1,928.20)
Goodwill on acquisition	2,196.20

Goodwill of Rs. 2,196.20 million comprises the value of acquired workforce and expected synergies from the acquisition. Goodwill is not deductible for tax purposes.

Significant unobservable valuation inputs are provided below for valuations of intangibles:

Assumptions	Corporate relationship
Valuation approach	Multi period Excess Earnings (MPEEM)
Discount rate	20.00%
Fair value of acquired tangible assets approximately equal their carrying value.	

E During the year ended March 31, 2026, MAITPA and Paramount in the meetings of their respective Board of Directors held on December 29, 2025, had considered and approved the Scheme of Amalgamation/ merger of Paramount with MAITPA under the provisions of Section 233 of the Companies Act, 2013 and the rules made thereunder.

Subsequently, the Board of Directors of MAITPA and Paramount, at the respective meetings held on February 06, 2026, have approved the withdrawal of the aforementioned merger, and in place of the above, noted and approved the transfer of the TPA business of Paramount w.e.f February 01, 2026, to MAITPA, by way of a Business Transfer Agreement ("BTA"), the BTA constituted transfer of all assets and liabilities relating to the TPA business except for certain balances including treasury assets by way of slump transfer for nil consideration. Consequently, the appropriate adjustments including relating to adjustment of deferred tax balances amounting to Rs. 328.68 million have been appropriately considered in the Group's Consolidated Financial Statements.

Further the Board of Directors of MAITPA and Paramount TPA, at the their respective meetings held on February 06, 2026, has considered and approved a Scheme of Merger by Absorption of Paramount TPA ("Transferor Company") with the Company ("Transferee Company") and their respective shareholders and creditors, pursuant to the provisions of Sections 230 to 232 and other applicable provisions of the Companies Act, 2013 ("Scheme"), subject to receipt of requisite statutory, regulatory and other approvals, as applicable.



40 Business combination (continued)

F Identifiable assets acquired and liabilities assumed under BTA:

The following table summarises the recognised amounts of assets acquired and liabilities assumed at the date of acquisition:

Particulars	Carrying amount	Fair value adjustment	Fair value
Assets:			
Property, plant and equipment	74.63	-	74.63
Right-of-use assets	89.99	-	89.99
Intangible assets	3.63	-	3.63
Customer relationship	-	1,294.39	1,294.39
Non-compete fee	-	4.02	4.02
Goodwill*	-	2,196.20	2,196.20
Other non-current financial assets	41.28	-	41.28
Deferred tax assets (net)	106.40	-	106.40
Other Non-current assets	2.31	-	2.31
Non-current tax asset	1.83	-	1.83
Trade receivables	488.39	-	488.39
Cash and cash equivalents	24.91	-	24.91
Bank balances other than cash and cash equivalents above	96.47	-	96.47
Other current financial assets	17.62	-	17.62
Current Tax Assets (net)	133.83	-	133.83
Other current assets	36.39	-	36.39
Total assets acquired (a)	1,117.68	3,494.61	4,612.29
Liabilities:			
Other equity**	-	189.34	189.34
Lease liabilities	93.89	-	93.89
Trade payables	223.54	-	223.54
Other financial liabilities	62.59	-	62.59
Contract liabilities	450.64	-	450.64
Other current liabilities	56.58	-	56.58
Provision for employee benefits	218.04	-	218.04
Total liabilities assumed (b)	1,105.28	189.34	1,294.62
Net identifiable assets (a-b)	12.40	3,305.27	3,317.67

* refer to note 40 II (D) above

** The business transfer constitutes a capital transaction, and the resultant capital reserve is determined based on the net assets as of the date of transfer, any difference in the net assets pertaining to the acquisition of the TPA business should be adjusted through capital reserve.

G Particulars	Amount
Total fair value of the consideration transferred as at July 01, 2025 (refer note 40 II (B))	4,124.40
Less: Fair value of net identifiable assets through BTA	(3,317.67)
Carrying value of investments in subsidiary (Paramount) post BTA (refer note 7(a))	806.73

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41 Segment reporting

- (a) The Company operates under the principal business segment viz. "business of health benefits administration and health management services". The Chief Operating Decision Maker (CODM) views and monitors the operating results of its single business segment for the purpose of making decisions about resource allocation and performance assessment. Also, operations of the Company is substantially in domestic market. Accordingly, there are no separate reportable segments in accordance with the requirements of Ind AS 108 'Operating segment' and hence, there are no additional disclosures to be provided other than those already provided in the financial statements.
- (b) Information about major customers (external customers):
(i) For the year ended March 31, 2026, revenue from contract with customers of two customers of the Company represented approximately 37.20% and 9.26%, of the Company's revenue from contract with customers.
(ii) For the year ended March 31, 2025, revenue from contract with customers of two customers of the Company represented approximately 38.00% and 13.00%, of the Company's revenue from contract with customers.

42 Related party disclosures

In compliance with Ind AS 24 - "Related Party Disclosures", as notified under Rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 and Companies (Indian Accounting Standards) Amendment Rules, 2016 the required disclosures are given below:

(A) Names of the related parties and description of relationship

(i) Holding Company	Medi Assist Healthcare Services Limited
(ii) Subsidiary	Paramount Health Services & Insurance TPA Private Limited (w.e.f July 01, 2025)
(iii) Entities under common control	International Healthcare Management Services Private Limited Mayfair Consultancy Services India Private limited Mayfair We Care Limited Mayfair We Care Philippines Inc. Mayfair We Care Pte Limited
(iv) Key Management Personnel and Directors	Vikram Jit Singh Chhatwal Director Satish Gidugu Director Srimathy Ranganathan Director Madhavan Ganesan Director (w.e.f March 15, 2026) Nikhil Chopra Whole-time Director (upto February 28, 2026) Himani Kapadia Director (upto March 14, 2026) Deepa Sajjan Bansal Company Secretary (w.e.f January 01, 2026) Suchitra Krishnakumar Company Secretary (upto December 31, 2025)
(v) Enterprises owned or significantly influenced by Key Management Personnel	Phasorz Technologies Private Limited

(B) Summary of transactions with the above related parties are as follows :

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Subcontracting expenses - support service fee paid to Medi Assist Healthcare Services Limited	4.08	4.53
Professional fee relating to SFS Medi Assist Healthcare Services Limited	1.01	-
Software subscription charges paid to Medi Assist Healthcare Services Limited	1,659.66	1,118.10
Subcontracting expenses - digitisation fee paid to Phasorz Technologies Private Limited	24.19	24.57
Medi Assist Healthcare Services Limited	158.40	158.40
Reimbursement of expenses For staff medical insurance Medi Assist Healthcare Services Limited	44.46	36.09
Paramount Health Services & Insurance TPA Private Limited		
Reimbursement of expenses to	9.54	-
Reimbursement of collection from	187.38	-
Reimbursement of payment to	87.76	-
Reimbursement of expenses from Medi Assist Healthcare Services Limited		
Hospital Recoveries	102.06	95.36
Employee benefits expense towards capital work-in-progress	57.35	77.83
Others	17.83	0.89
Paramount Health Services & Insurance TPA Private Limited TPA services billed on behalf of MATTPA	125.97	-
Loan taken Medi Assist Healthcare Services Limited	2,134.52	400.00
Repayment of loan Medi Assist Healthcare Services Limited	280.00	-
Interest expense on loan taken Medi Assist Healthcare Services Limited	92.31	2.78
Purchase of property, plant and equipment Paramount Health Services & Insurance TPA Private Limited	0.39	-
Employee stock option reserve Medi Assist Healthcare Services Limited	3.86	5.61

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42 Related party disclosures (continued)

(B) Summary of transactions with the above related parties are as follows :

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Corporate guarantee taken from Medi Assist Healthcare Services Limited	1,500.00	-
Guarantee commission expense to Medi Assist Healthcare Services Limited	20.04	-
Reimbursement of expense from Director	0.02	-
Reimbursement of expense to Director	0.36	0.24
Transfer of gratuity (including planned asset) and leave encashment to Medi Assist Healthcare Services Limited	20.72	-
Transfer of gratuity (including planned asset) and leave encashment from Paramount Health Services & Insurance TPA Private Limited	0.03	-
Float advance paid to Medi Assist Healthcare Services Limited	3.30	-
Transfer of performance linked incentives Medi Assist Healthcare Services Limited	3.92	-
Remuneration to Key Managerial Personnel		
i) Short term employee benefits	19.54	17.68
ii) Director sitting fees	1.20	1.30
iii) Employee stock compensation expense	-	2.07

(a) The expenses reflected in Statement of Profit and Loss are net of those cross charged to the Holding Company and that the management is confident of recovering the entire other receivable balances including the cross charge amount.

(b) As the liability for gratuity and compensated absence is provided on an actuarial basis for the Company as a whole, the amount pertaining to Director is not ascertainable and, therefore not included above.

(C) The Company has the following amount due from/ to related parties:

Particulars	As at March 31, 2026	As at March 31, 2025
Trade payables		
Medi Assist Healthcare Services Limited	220.28	155.71
Phasorz Technologies Private Limited	4.96	-
Other payables		
Medi Assist Healthcare Services Limited	-	3.63
Paramount Health Services & Insurance TPA Private Limited	94.28	-
Provision for expenses		
Medi Assist Healthcare Services Limited	0.31	-
Phasorz Technologies Private Limited	2.48	4.00
Loan availed		
Medi Assist Healthcare Services Limited	2,254.52	400.00
Float advance paid to		
Medi Assist Healthcare Services Limited	6.00	2.70
Accrued interest on loan		
Medi Assist Healthcare Services Limited	-	2.50
Other receivable		
Medi Assist Healthcare Services Limited	23.00	70.61
Paramount Health Services & Insurance TPA Private Limited	133.36	-
Other financial liabilities		
Employee benefits payable	5.55	4.63

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43 Micro, small and medium enterprise

The Ministry of Micro, Small and Medium Enterprises has issued an office memorandum dated August 26, 2008 which recommends that the micro and small enterprises should mention in their correspondence with its customers the entrepreneurs memorandum number as allocated after filing of the memorandum in accordance with the 'Micro, Small and Medium Enterprises Development Act, 2006 ('the Act'). Accordingly, the disclosure in respect of the amounts payable to such enterprises as at March 31, 2026 and March 31, 2025 has been made in the financial statements based on information received and available with the Company. Further in view of the Management, the impact of interest, if any, that may be payable in accordance with the provisions of the Act is not expected to be material. The Company have following below dues to micro and small enterprises as at March 31, 2026 and March 31, 2025.

Particulars	As at March 31, 2026	As at March 31, 2025
The principal amount and the interest due thereon remaining unpaid to any supplier at the end of each accounting year:		
Principal	109.91	61.90
Interest	8.94	6.52
Total	118.85	68.42
The amount of interest paid by the buyer in terms of section 16 of the Micro, Small and Medium Enterprises Development Act, 2006, along with the amount of the payment made to the supplier beyond the appointed day during each accounting year.	-	-
The amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under the Micro, Small and Medium Enterprises Development Act, 2006.	-	-
The amount of interest accrued and remaining unpaid at the end of each accounting year.	8.94	7.27
The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues above are actually paid to the small enterprise, for the purpose of disallowance of a deductible expenditure under section 23 of the Micro, Small and Medium Enterprises Development Act, 2006.	-	-

The information given above is to the extent such parties have been identified by the Company on the basis of information disclosed by the suppliers.

44 The Company does not have any long-term contracts including derivative contracts for which there are any material foreseeable losses.

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45 Additional Regulatory Information required under Schedule III

(i) Details of benami property held

The Company does not have any benami property, where any proceeding has been initiated or pending against the Company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 and rules made thereunder.

(ii) Borrowing secured against current assets

The Company has no borrowings from banks/financial institutions on the basis of security of current assets.

(iii) Wilful defaulter

The Company has not been declared wilful defaulter by any bank or financial institution or government or any government authority.

(iv) Relationship with struck-off companies

Name of struck off company	Nature of transaction with struck off company	Relationship with struck-off company if any, to be disclosed	Transaction during the year	Balance outstanding as at March 31, 2026	Balance outstanding as at March 31, 2025
Whyflex	Payables	N/A	-	-	0.10

(v) Compliance with number of layers of companies

The Company has complied with the number of layers prescribed under clause (87) of section 2 of the Act read with the Companies (Restriction on number of Layers) Rules, 2017.

(vi) Compliance with approved scheme(s) of arrangements

The Company has entered into an approved scheme of arrangement which has an accounting impact in current financial year. Also refer note 40.

(vii) Utilisation of borrowed funds and share premium

I The Company has not advanced or loaned or invested funds to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding that the Intermediary shall: (a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company (Ultimate Beneficiaries) or (b) provide any guarantee, security or the like to or on behalf of the ultimate beneficiaries except as mentioned below:

Sr. No.	Intermediary	Ultimate Beneficiary	Relationship	Period of transaction	Nature of Transaction	Amount*
1	Medi Assist Insurance TPA Private Limited	Paramount Health Services & Insurance TPA Private Limited	Wholly owned subsidiary	FY 2025 - 26	Acquisition of 100% ownership interest	2,134.52
						2,134.52

II The Company has not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Company shall: (a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or (b) provide any guarantee, security or the like on behalf of the ultimate beneficiaries except as mentioned below:

Sr. No.	Funding Party	Intermediary	Relationship	Period of transaction	Nature of Transaction	Amount
1	Medi Assist Healthcare Services Limited	Medi Assist Insurance TPA Private Limited	Holding Company	FY 2025 - 26	Inter corporate loan	2,134.52
						2,134.52

*Refer note 40 (II) for total purchase consideration paid.

(viii) Undisclosed income

The Company has not entered into any transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (such as, search or survey or any other relevant Provisions of the Income Tax Act, 1961).

(ix) Details of crypto currency or virtual currency

The Company has not traded or invested in crypto-currency or virtual currency during the current or previous year.

(x) Valuation of property, plant and equipment, intangible asset and investment property

The Company has not revalued its property, plant and equipment (including right-of-use assets) or intangible assets or both during the current or previous year. The Company does not have investment property.

(xi) Registration of charges or satisfaction with Registrar of Companies

There are no charges or satisfaction which are yet to be registered with the Registrar of Companies beyond the statutory period.

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46 Quarterly statements

The company have filed the quarterly returns or statements with the banks according to the sanctioned working capital facilities, which are in agreement with books of accounts, other than those mentioned below.

Name of the Bank	Quarter ended	Amount disclosed as per quarterly statement	Amounts as per books of accounts	Amount of difference	Reason for variance
RBL Bank	June 30, 2025	2,742.80	2,852.00	109.20	The differences are mainly because of the statements filed with the lenders are based on the financial statements which are prepared on provisional basis.
RBL Bank	September 30, 2025	2,881.70	2,909.31	27.61	
RBL Bank	December 31, 2025	2,497.30	2,516.65	19.35	
RBL Bank	March 31, 2026	2,443.50	2,394.82	-48.68	

47 Expenditure incurred in foreign currencies

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Fees for technical services	1.50	1.42

48 Exceptional items

- (a) Effective November 21, 2025, the Government of India consolidated 29 existing labour regulations into four Labour codes, namely, The Code on Wages, 2019, The Industrial Relations Code, 2020, The Code on Social Security, 2020 and the Occupational Safety, Health and Working Conditions Code, 2020, collectively referred to as the 'New Labour Codes'. The New Labour Codes has resulted in material increase in provision for employee benefits on account of recognition of past service costs.

Based on the requirements of New Labour Codes, internal management assessment, actuary report and the best information available, accounting standards and in line with ICAI guidance, the Company has assessed and accounted the estimated incremental impact of Rs. 24.38 million as Exceptional item in the financial statements for the year ended March 31, 2026. Upon notification of the related Rules to the New Labour Codes by the Government and any further clarification from the Government on other aspects of the New Labour Codes, the Company will evaluate and record additional accounting impact if any, in subsequent periods as needed.

- (b) During the year ended March 31, 2026, pursuant to a claim received by the Company from its customer (insurance company), towards claims disallowed for claims alleged to be processed by the Company. In line with the past practices, the Company made on account payments to the insurance company pending review and reconciliation of these claims aggregating to Rs. 71.00 million.

Further, the Company has performed an internal evaluation and assessment, basis which management is of the view that there will not be any adjustments towards recoveries for the aforementioned advances paid and are eligible for a full recovery of advance paid to the customer, however as the discussion with the customer are ongoing and the Company is yet to receive adequate and complete information from the customer to conclude the settlement, on a prudent basis the Company has made a full provision amounting in Rs. 71.00 million towards the net advance paid and disclosed this as an exceptional item.

Consequently, while the Company continues to pursue recovery from the customer, basis advice from their legal counsel, the Company has made an intimation of insurance claim under relevant applicable policy(ies) to safeguard recoveries in the eventuality that there is short/no recoveries from the customer.

The Management, after considering all available information believes no additional adjustments are considered necessary in the financial statements for the year ended March 31, 2026.

- 49 During the financial year ended March 31, 2026, on April 04, 2025, the Enforcement Directorate (the "ED") conducted a search and seizure operation at certain offices of the Company, located in Ranchi, Jharkhand. The Company is one of the third-party administrators (TPAs) engaged in administering the Ayushman Bharat-Linked health scheme in the state of Jharkhand.

The Company has fully co-operated with the officials during the proceedings and responded to the clarifications and details sought by them.

As on the date of issuance of the financial statements, the Company has not received any communication from the ED regarding the outcome of the search. The Management, after considering all available records and facts known to it, is of the view that there is no adverse impact on the Company, and no adjustment is required in the financial statements for the financial year ended March 31, 2026 in this regard.

50 Events after the reporting date

The Company evaluated all events or transactions that occurred after the balance sheet date through, the date at which the financial statements were available to be issued and determined that there are no other items to disclose except those already disclosed in the financial in earlier notes.

- 51 Previous year figures have been regrouped/ reclassified to confirm to the current year classification.

The accompanying notes are an integral part of the financial statements.

As per our report of even date attached.

For M S K A & Associates I.T.P (Formerly known as M S K A & Associates)
Chartered Accountants
Firm Registration Number: 105047W/W101187


Pankaj S. Chauhwal
Partner
Membership Number: 233552

Place: Bengaluru
Date: May 09, 2026

For and on behalf of the Board of Directors of
Medi Assist Insurance TPA Private Limited
CIN:U85199KA1999PTC025676


Vikramjit Singh Chhatwal
Director
DIN: 01606329

Place: Bengaluru
Date: May 09, 2026


Satish Gidugu
Director
DIN: 06643677

Place: Bengaluru
Date: May 09, 2026


Deepa Sajjan Bansal
Company Secretary
ICSI Membership No: A37579

Place: Bengaluru
Date: May 09, 2026